

13 A.

BELLEVUE HOSPITAL

35090 002800563

The New York
Academy of Medicine

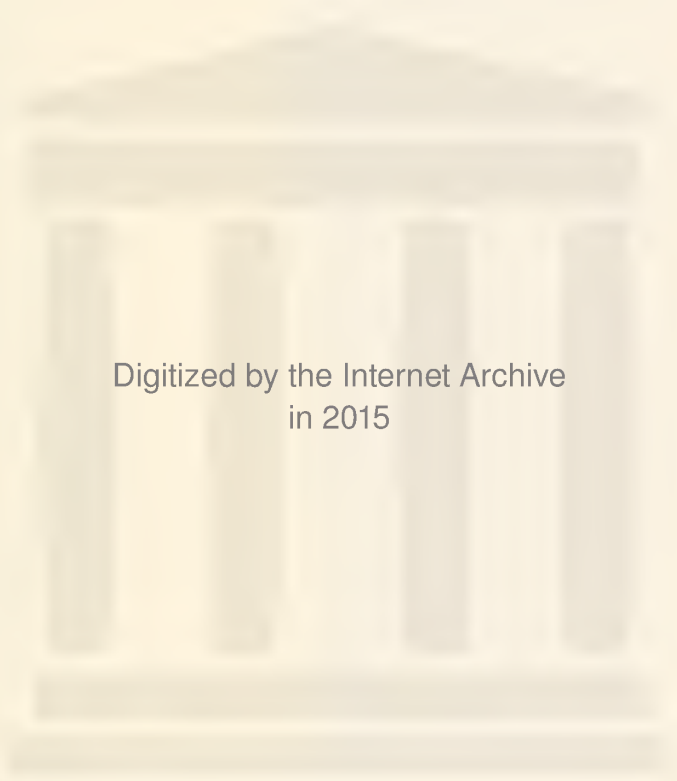


Gift from the
Publisher

WITHDRAWN

1.5 3 2009

THE NEW YORK ACADEMY
OF MEDICINE LIBRARY



Digitized by the Internet Archive
in 2015

TWELFTH ANNUAL REPORT

OF THE

Nursing Service

OF

Bellevue, Harlem, Fordham
& Gouverneur Hospitals

AND

SIXTY-FOURTH ANNUAL REPORT

OF THE

BELLEVUE TRAINING SCHOOL FOR NURSES

PRESENTED TO THE
DEPARTMENT OF HOSPITALS
NEW YORK CITY

1 9 3 7

TWELFTH ANNUAL REPORT

OF THE

Nursing Service

OF

Bellevue, Harlem, Fordham
& Gouverneur Hospitals

AND

SIXTY-FOURTH ANNUAL REPORT

OF THE

BELLEVUE TRAINING SCHOOL FOR NURSES

PRESENTED TO THE

DEPARTMENT OF HOSPITALS

NEW YORK CITY

1 9 3 7

LIBRARY

APR -8 1968

NEW YORK
OF MEDICINE

342548

TWELFTH ANNUAL REPORT

of the

Nursing Service

of

Bellevue, Harlem, Fordham & Gouverneur Hospitals

1937

BY-LAWS

of

The Schools for Nursing of Bellevue and Allied Hospitals

Adopted by the Board of Trustees at the Meeting of December
31, 1924

* See note

1. The Schools for Nursing shall be conducted at Bellevue Hospital, and at Harlem Hospital, and at Fordham Hospital, and at Gouverneur Hospital, as soon as conditions at these two latter hospitals will permit.

2. The School at each Hospital shall be under the direction and management of the Board of Managers of the Schools for Nursing of Bellevue and Allied Hospitals, subject to the approval of the Board of Trustees. These several schools shall be known as the Schools for Nursing of Bellevue and Allied Hospitals.

3. Appointments to the major executive and educational positions in the several schools shall be made by the Board of Managers of the Schools for Nursing of Bellevue and Allied Hospitals, subject to the approval of the Board of Trustees.

* Note—Subject to an amendment to the Greater New York Charter in 1928, a Department of Hospitals was created. Clause 692g, Training schools for Nurses reads in part:

"A training school for nurses heretofore established in connection with any hospital subject to the jurisdiction of the department is continued; and any contract heretofore made by the board of trustees of Bellevue and Allied hospitals for the occupation and use of any building or buildings as a training school for nurses shall be carried out according to its terms, by the department of hospitals established by this title."

4. Dismissals of those holding major executive and educational positions in the several schools shall be made by the Board of Managers of the Schools for Nursing of Bellevue and Allied Hospitals, subject to the approval of the Board of Trustees.

5. The conduct and management of the Schools by the Board of Managers of the Schools for Nursing of Bellevue and Allied Hospitals may be terminated by either party six months after notice is given to that effect.

RESOLUTION GOVERNING THE RELATIONS OF THE BOARD OF MANAGERS OF THE SCHOOLS OF NURSING WITH THE BOARD OF TRUSTEES OF BELLEVUE AND ALLIED HOSPITALS

Adopted by the Board of Trustees of Bellevue and Allied Hospitals at the Meeting December 31, 1924

Resolved, That Schools for Nursing be established by the Board of Trustees in Bellevue and Allied Hospitals, City of New York, to be known as the Schools for Nursing of Bellevue and Allied Hospitals, under the direction and control of the Board of Trustees of Bellevue and Allied Hospitals.

That the Board of Managers of the Schools for Nursing of Bellevue and Allied Hospitals be composed of the present Board of Managers of the Bellevue Training School for Nurses.

That the Board of Managers of the Schools for Nursing of Bellevue and Allied Hospitals shall consist of the thirty members of the Board of Managers of the present Bellevue Training School for Nurses.

That the members of the Board of Managers of the Schools for Nursing of Bellevue and Allied Hospitals shall be appointed for a period of six years, the terms of five to expire each year.

That the present members of the Board of Managers of the Bellevue Training School for Nurses serve the terms for which they have been appointed as Managers of the Bellevue Training School for Nurses, as members of the Board of Managers of the Schools for Nursing of Bellevue and Allied Hospitals.

That the group of five members of the Board of Managers of the Bellevue Training School for Nurses whose terms expire February 1, 1925, be filled by appointment by the Board of Trustees of Bellevue and Allied Hospitals on or before February 1, 1925, from a list of names to be submitted by the present Board of Managers of the Bellevue Training School for Nurses on or before January 15, 1925.

That vacancies that occur in the Board of Managers of the Schools for Nursing of Bellevue and Allied Hospitals shall be filled by appointment by the Board of Trustees of Bellevue and Allied Hospitals on or before February 1st of each year, from a list of names to be submitted by the Board of Managers of the Schools for Nursing of Bellevue and Allied Hospitals, on or before January 15th of each year.

That in the event of a position in the Board of Managers becoming vacant before the expiration of the term of any member, the vacancy shall be filled by the Board of Trustees of Bellevue and Allied Hospitals from a list of names submitted by the Board of Managers of the Schools for Nursing of Bellevue and Allied Hospitals.

RULES GOVERNING THE BOARD OF MANAGERS OF THE SCHOOLS FOR NURSING

Adopted by the Board of Managers of the Schools for Nursing of
Bellevue and Allied Hospitals 1925

I. MEMBERSHIP

Members shall be appointed for a period of six years, the terms of five to expire each year, as per the Resolution of the Board of Trustees, December 31, 1924, and shall serve without compensation.

II. OFFICERS AND DUTIES OF OFFICERS

The Officers, and the duties of Officers, shall be the same as those provided for in the By-laws of the Board of Managers of the Bellevue Training School for Nurses, sections V, VII, VIII, IX, X, XI. *

III. MEETINGS

The Board of Managers shall hold meetings at the Nurses' Residence on the first and third Fridays of each month, except during June, July, August, and September; and such other meetings as the President may call, or as may be called on the written request of three members of the Board. Five members shall constitute a quorum.

IV. REPORTS

The Board of Managers shall make an annual report to the Board of Trustees, and shall send the Trustees a copy of the Minutes of their regular meetings.

* See Constitution and By-laws page 57.

V. COMMITTEES

There shall be the following Committees, and such others as shall be created by the Board from time to time:

Executive Committee,
Ward Visiting Committee for Bellevue,
House Committee for Bellevue,
Committee on Personnel Work for Bellevue,
Committee on the Mills School,
Harlem Hospital Committee,
Fordham Hospital Committee,
Gouverneur Hospital Committee.

VI. AMENDMENTS

These Rules may be amended by a two-thirds vote of the members present at any regular meeting, due notice having been given in writing to all members. Any amendment to these Rules must be sent to the Board of Trustees.

BOARD OF MANAGERS

of the Nursing Service

Bellevue, Harlem, Fordham and Gouverneur Hospitals

OFFICERS — 1937

President

MRS. LINZEE BLAGDEN
129 East 36th Street

Executive Vice-President

MRS. J. HOWLAND AUCHINCLOSS
66 East 79th Street

Second Vice-President

MISS LOUISE ISELIN
155 East 70th Street

Secretary

MRS. WINTHROP W. ALDRICH
15 East 78th Street

Treasurer

MRS. GEORGE FRANKLIN
111 East 73rd Street

Assistant Treasurers

MRS. JOHN FOSTER DULLES
72 East 91st Street

BANK OF NEW YORK & TRUST CO.
Madison Avenue Branch

HONORARY MEMBER OF BOARD

MRS. WILLIAM CHURCH OSBORN

BOARD OF MANAGERS

Dates of Expiration of Terms of Office

February 1, 1938

MRS. WINTHROP W. ALDRICH
MRS. LINZEE BLAGDEN

MRS. KENNETH SPENCE
MRS. ARCHIBALD DOUGLAS

MRS. ALFRED HESS

February 1, 1939

MRS. J. HOWLAND AUCHINCLOSS
MRS. BLAINE BEALE

MRS. EDGAR LEONARD
MRS. LEWIS S. MORRIS

MRS. JOSE FERRER

February 1, 1940

MRS. JOHN J. MCCLOY
MISS BLANCHE POTTER

MRS. GEORGE STORM
MRS. LANSING REED

MRS. D. GRINNELL NOYES

February 1, 1941

MRS. ARTHUR A. BALLANTINE
MRS. N. PENROSE HALLOWELL

MISS LOUISE M. ISELIN
MRS. RAYMOND GUEST

MRS. RICHARD EMMET

February 1, 1942

MRS. JOHN A. HARTWELL
MRS. J. FOSTER DULLES

MRS. NELSON ROCKEFELLER
MRS. GEORGE TUCKER BISPHAM

MRS. HARRY FORSYTH

February 1, 1943

MRS. GEORGE S. FRANKLIN
MRS. FRANCIS WHITE

MRS. LANGBOURNE WILLIAMS
MRS. EDWIN KOEHLER

HONORARY MEMBERS OF THE SOCIETY

MISS ANNA LUSK	MRS. WILLIAM M. POLK
MRS. GEORGE B. McCLELLAN	MRS. FRANCIS M. SCOTT
MRS. C. GRANT LAFARGE	MRS. ALEXANDER LAMBERT
MRS. WILLIAM S. RAINSFORD	

EXECUTIVE COMMITTEE

MRS. LINZEE BLAGDEN	<i>President</i>
MRS. J. HOWARD AUCHINCLOSS	<i>Executive Vice-President</i>
MISS LOUISE ISELIN	<i>Second Vice-President</i>
MRS. GEORGE FRANKLIN	<i>Treasurer</i>
MRS. WINTHROP W. ALDRICH	<i>Secretary</i>
MRS. J. FOSTER FULLES	<i>Assistant Treasurer</i>
MRS. N. PENROSE HALLOWELL	<i>Chairman—Harlem Auxiliary</i>
MRS. ARCHIBALD DOUGLAS	<i>Chairman—Fordham Auxiliary</i>
MRS. BLAINE BEALE	<i>Chairman—Gouverneur Auxiliary</i>
MISS BLANCHE POTTER	<i>Chairman—Bellevue Committee on Nursing</i>
MRS. LANSING REED	<i>Chairman—House Committee</i>
MRS. HARRY FORSYTH	<i>Chairman—Social Welfare Committee</i>
MRS. GEORGE TUCKER BISPHAM	<i>Chairman—Volunteers</i>
MRS. LEWIS MORRIS	<i>Chairman—Mills School Committee</i>
MRS. JOSE FERRER	<i>Chairman—Registry Committee</i>
MRS. JOHN McCLOY	<i>Chairman—Ward Visiting Committee</i>

STANDING COMMITTEES

FINANCE COMMITTEE

MRS. BLAGDEN, *Chairman*

HOUSE COMMITTEE

MRS. REED, *Chairman*

MRS. DULLES	MRS. NOYES
MRS. EMMET	MRS. ROCKEFELLER

BELLEVUE COMMITTEE ON NURSING

MISS POTTER, *Chairman*

MRS. BEALE	MRS. McCLOY
MRS. BISPHAM	MRS. HARTWELL
MRS. BLAGDEN	MRS. MORRIS
MRS. DOUGLAS	MISS EDWARDS

COMMITTEE ON PERSONNEL

MRS. FORSYTH, *Chairman*

OSBORN HALL COMMITTEE

MRS. OSBORN, *Chairman*

MRS. AUCHINCLOSS	MRS. FERRER
MRS. ALDRICH	MRS. FORSYTH
MRS. FRANKLIN	MRS. DULLES

WARD VISITING COMMITTEE

MRS. McCLOY, *Chairman*

VOLUNTEERS COMMITTEE

MRS. TUCKER BISPHAM

EDUCATIONAL COMMITTEE

MRS. BALLANTINE, *Chairman*

MRS. ALDRICH	MRS. McCLOY
--------------	-------------

Resignation

AFTER thirty-seven years as a member of the Board of Managers and thirty-two years as its President, Mrs. William Church Osborn presented her resignation from the Board at the regular meeting held at 440 East 26th Street, on March the fifth. With the deepest regret, the Board could only accept Mrs. Osborn's decision and the following resolutions were spread upon the minutes together with the accompanying letter.

In presenting this annual report the Board desires to make a permanent record of the service given by Mrs. Osborn and for this reason reprints with Mrs. Osborn's photograph, the resolutions and the letter in order that recognition of her work with the Board may be shared by all who have had any connection with the Bellevue Schools.



MRS. WILLIAM CHURCH OSBORN
President of the Board of Managers
of the Bellevue Training School for Nurses
1905-1937

Resolutions

March 19, 1937

WHEREAS MRS. WILLIAM CHURCH OSBORN'S resignation as President of the Board of Managers of the Bellevue Training School for Nurses has been accepted with the deepest regret, and

WHEREAS she has been a member of the Board for thirty-seven years and our President for thirty-two, no one of us having served under any other, and

WHEREAS during these years no important decision has ever been made without her guidance and counsel, and

WHEREAS her wise understanding of the problems of nursing education, her generosity and her unfailing sense of justice have guided the School through many difficulties to its present position of importance and authority,

BE IT RESOLVED that we, her associates, bound together by her leadership pledge ourselves to carry on in her spirit the work she has so much at heart.

BE IT FURTHER RESOLVED that she be appointed an Honorary Member of the Board of Managers of the Bellevue Training School for Nurses that she may continue to give and we to profit by her counsel and advice.

BELLEVUE SCHOOL OF NURSING
OFFICE OF THE BOARD OF MANAGERS
NEW YORK CITY

March 19, 1937.

MRS. WILLIAM CHURCH OSBORN,
40 East 36th Street,
New York, N. Y.

Dear Mrs. Osborn:

I enclose the resolutions adopted by the Board of Managers of the Bellevue Training School for Nurses. They give very inadequately the deep sense of shock and feeling of loss that went through every member of the Board when I read your beautiful letter to them on Friday, the fifth of March. No words can express to you the seriousness which pervaded the meeting when we were made to realize that your decision was irrevocable. We understand it must have been made with difficulty, for a service as selfless and devoted as yours can only be terminated with a measure of suffering.

It is a great satisfaction to us that you will continue on the Board as an Honorary Member.

Every one of us who has worked under and beside you is the better and happier and richer for the association. Each succeeding class who has toiled and graduated from the School as well as the staff and the entire Hospital personnel—medical boards and administration—and we, your colleagues, owe to you a debt which will never be forgotten and can never be repaid.

With the deep affection and gratitude of every member of the Board on whose behalf these resolutions and this letter are sent, Believe me,

Always sincerely yours,

(Signed) DOROTHEA BLAGDEN

ADMINISTRATIVE STAFF AND FACULTY BELLEVUE SCHOOLS OF NURSING

NURSING ADMINISTRATION

BLANCHE E. EDWARDS, B. S., R. N.

Director of Nursing and Principal of the Bellevue Schools of Nursing

DOROTHY WEDDIGE, R. N.

GLADYS J. CHAMBERLAIN, R. N.

Assistant Superintendents of Nurses

JULIANA WALMSLEY, R. N.

Office Assistant in Charge of Special Nurses

DEPARTMENT OF GUIDANCE AND EXTRA CURRICULAR ACTIVITIES

ELIZABETH WHITMARSH, M. A.

Dean of Women

EDITH COLLING

Secretary to the Dean of Women

HEALTH SERVICE

MARY SULLIVAN, B. A., R. N.

Director of Health Service

DOROTHY MERRELL, R. N.

Assistant to the Director of the Health Service

CLARENCE E. DE LA CHAPELLE, M. D.

School Physician

SAMUEL STANDARD, M. D.

Consulting Surgeon

NURSES' RESIDENCES

ELSIE MACDONALD, R. N.

Supervisor of the Nurses' Residences

MABEL KELLER, B. S., R. N.

ANNA RECE, R. N.

Assistant Supervisors of the Residences

HESTER LOWNY, R. N.

Supervisor of Mills School Residence

CLEOLA LAKE, R. N.

LAURENCE BRADLEY, R. N.

Assistant Supervisors of Mills School Residence

DEPARTMENT OF INSTRUCTION

MARY E. EDGAR, M. S., R. N.
Director of Instruction 1936-1937

INSTRUCTORS

HAZEL HOUSTON, M. A., R. N.
Instructor in Anatomy and Physiology and Materia Medica

OLIVE RICKETTS, B. S., R. N.
Instructor in Chemistry, Bacteriology and Public Sanitation

RUTH OLSEN, B. S., R. N.
Assistant Instructor in Anatomy and Physiology

ESTHER HILTON, B. A., R. N.
Assistant Instructor in Chemistry and Bacteriology

FRANK STANLEY PAC, B. S., R. N.
Instructor in Drugs and Solutions
and Assistant Instructor in the Biological Sciences

RUTH D. MORRISON, B. A., R. N.
Instructor in Psychology and Sociology

MINETTE NAST, R. N.
Instructor in Principles and Practice of Nursing

JEANETTE WARREN, R. N.
Assistant Instructor in the Principles and Practice of Nursing

MARY SULLIVAN, B. A., R. N.
Instructor in Personal Hygiene

ELIZABETH SCHWARTZ, B. S.
Instructor in Nutrition and Diet Therapy

GERALDINE SMITH, M. A.
Director of Physical Education

ETHEL GERTRUDE WIGMORE, B. A., B. S.
School Librarian

MARIAN LOTT, R. N.
Assistant Librarian

DEPARTMENT OF SUPERVISION AND CLINICAL INSTRUCTION

SARAH FRANCES WEST, R. N.

Director of Supervision and Ward Instruction

ANITA MORRIS McCLELLAND, R. N.

Assistant to the Director of Supervision and Ward Instruction

TEACHING SUPERVISORS

LELA GREENWOOD, B. A., R. N.

Instructor and Supervisor in Medical Nursing

JOSEPHINE KARBIN, R. N.

Instructor and Assistant Supervisor in Medical Nursing

JOSEPHINE SHULL, R. N.

Instructor and Supervisor in Surgical Nursing

ROSE HORVATH, R. N.

Instructor and Supervisor of Neurological Nursing

PERMA SNYDER, R. N.

Instructor in Emergency Nursing
and Supervisor of Emergency and Admitting Departments

ALICE MORRISSEY, R. N.

Instructor and Supervisor of Operating Room Nursing

MADELINE E. McGUIRE, R. N.

Assistant Instructor of Operating Room Nursing

NELL RUSSELL, B. S., R. N.

Instructor and Supervisor of Otolaryngological Nursing

ANNA FLOOD, R. N.

Instructor and Supervisor of Gynaecological Nursing

HELEN HOLOVIAK, R. N.

Instructor and Supervisor of Ophthalmological Nursing

LYDIA ZETSCHKE, R. N.

Instructor and Assistant Supervisor of Surgical Nursing

M. MAGDALENE BOOKMILLER, R. N.

Instructor and Supervisor of Obstetrical Nursing

HELEN RYAN, B. A., R. N.

Instructor and Supervisor of Pediatric Nursing

JEWELL LEITZMAN, PH. B., R. N.

Instructor and Assistant Supervisor of Pediatric Nursing

MARY CHESKA, R. N.

Instructor and Assistant Supervisor of Pediatric Nursing

HELEN CABOT LATHAM, R. N.

Instructor in Nursery School Methods

ANN DOYLE, B. S., R. N.

Instructor in Public Health Nursing
and Supervisor of Out Patient Nursing

REBECCA CROWELL, R. N.

Charge Nurse of Physio Therapy Department
and Instructor in Principles and Practice of Massage

HELEN WAGO, R. N.
Instructor and Supervisor of Tuberculosis Nursing

EVALYN GREGORY, R. N.
Assistant Supervisor of Tuberculosis Nursing

ELIZABETH L. JAMESON
Instructor in Occupational Therapy

RUTH McVEAN, R. N.
Instructor in Principles and Practice of Social Case Work

IRENE WALSH, B. A., R. N.
Instructor in Psychiatric Nursing

EDNA WITHAM, R. N.
Instructor in Communicable Disease Nursing

PHILMOR SIMON, R. N.
Instructor and Supervisor of Urological Nursing

PERSONNEL SUPERVISORS

MINNIE BIFFER, R. N.
Operating Rooms

MARY CUNNINGHAM, R. N.
Pavilion A and B

HERMINA FROMM, R. N.
Pavilion F and G

RUTH MINGUS, R. N.
Pavilion I and K

LEAH VANDERVOORT, R. N.
Pavilion L and M

NIGHT SUPERVISION AND INSTRUCTION STAFF

ETTA MAHONEY, R. N.
Chief Supervisor

ASSISTANTS

ALETHEA BOGGESS, B. S., R. N.
Pediatrics

HARRIET CARL, R. N.
Medical Wards

MABEL FURMAN, R. N.
Special Services

MARGARET GODFREY, R. N.
Special Services

J. PEARL McKAY
Surgical Wards

MARGARET McMINN, R. N.
Surgical Wards

JANE CALLAVAIE, R. N.
Psychiatric Wards

ANNUAL REPORT OF THE SECRETARY

1936-1937

I have the honor to present the Sixty-fourth Annual Report of the Bellevue Training School for Nurses and the Twelfth Annual Report of the Nursing Service of Bellevue, Harlem, Fordham and Gouverneur Hospitals.

This year the Board of Managers has continued its usual activities. The Managers have visited the wards and outpatient department regularly, interesting themselves in the physical conditions of the Hospital, the welfare of the patients, and the problems of graduate nurses and students. Their efforts have been consistently directed toward the improvement of the care of the patients and the betterment of working conditions for nurses and employees. They have attended regularly the meetings of the School of Nursing Council, participating actively in discussions leading to the shaping of policies and development of procedures in the Bellevue and Mills Schools of Nursing.

The Board has maintained a personal interest in the comfort and welfare of the nurses in the residences. The House Committee has been reorganized, and under the chairmanship of Mrs. Lansing Reed, its members have enthusiastically devoted themselves to the problems for which they are responsible. They have cooperated with the Dean of Women in promoting the extra curricular and recreational program, with the Physical Education Department, with the Health Service, with the School Library and with the Supervisor of the Residence. Members of the Board have contributed individual gifts of magazines, books, flowers, theater and concert tickets, and house furnishings. Mrs. Osborn contributed a large share of the expense of redecorating and furnishing the remodeled ground floor rooms in the Nurses' Residence.

The Board has continued to pay the salaries of the two school physicians who look after the health of the student nurses in both schools. The salary of the Dean of Women has been paid in full by the Board. The salary of one full time secretary to the Director of Instruction has also been paid, also supplementary salaries for various other extremely necessary nurses, teachers and secretarial assistants. The Board has maintained petty cash funds in the Nurses' Residence, Mills School and the Nursing School Office, through which necessary items not available through City funds may be purchased. A gift of \$600 from the Edith Northcote Fund was made to provide weekly bus trips to Jones Beach during

the summer. From this same fund substantial amounts were paid to provide needed care for sick nurses, especially those suffering from tuberculosis.

The Board made its usual annual donation of \$1,000.00 for two \$500.00 scholarships, assisting two young graduates to further their education at Teachers' College, Columbia University. One of these scholarships has been named the Marian Rottman Scholarship in honor of Mrs. Mark Fleming's great service to the school. An additional scholarship of \$500.00 was granted to a Mills School graduate for the first time through the generosity of the President, Mrs. Osborn, and the Chairman of the Mills School Committee, Mrs. Lewis Morris.

During the summer Miss Potter made a card catalogue of all Board members, officers and superintendents of the Training School and a list of all members of the Board from the beginning to the present time, showing the number of years of their service. The Board is very grateful to Miss Potter, as these lists will fill a long felt need.*

The resignation of Mrs. Raymond Guest was accepted with great regret. Mrs. Franklin Hoyt, a former member of the Board was reappointed in place of Mrs. Guest, and Mrs. Langbourne Williams was also appointed to the Board. Both of these appointments have been confirmed by the Commissioner of Hospitals.

The Board expresses its deep appreciation to Doctor Goldwater, Commissioner of Hospitals, to Doctor Jacobs and to Miss Blanche Edwards, the Superintendent of Nurses, for their cooperation and interest.

The most important happening during the year has been the resignation from the Board of Mrs. William Church Osborn, who has been a member of the Board for thirty-seven years and President for thirty-two. No member of the Board at the present time has ever served under any other president, and the deep sense of loss felt by all can scarcely be expressed. The resolutions passed by the Board on the occasion of Mrs. Osborn's resignation appear elsewhere, but the Secretary's report would be incomplete did it not mention this momentous, and in many ways, sad change. We look forward to renewed activity and inspiration under the leadership of Mrs. Linzee Blagden, and we know that Mrs. Osborn's continued interest and the inspiration of her many years of service and of leadership will help us always.

HARRIET ALDRICH, *Secretary.*

*This list is published on page 71 of this Report.

ANNUAL REPORT OF THE BOARD OF MANAGERS OF THE TRAINING SCHOOL FOR NURSES OF HARLEM HOSPITAL

The Board of Managers of the Training School for Nurses of Harlem Hospital has met on the second and fourth Friday mornings of each month from October until May. At these meetings Mrs. O'Brien, the Superintendent of Nurses has given an interesting report on the activities and problems of the Training School and these matters have been talked over with the Board. Various Board members have also visited the wards each month and have reported at these meetings.

The year has been a busy one and the census has been consistently high. The old building is being renovated and three wards at a time have been closed for this work, which has caused great over-crowding in some of the other wards and has made the work more difficult. We hope, however, that by the autumn the work will be well on its way to completion.

The reception rooms in the Nurses' Home have been furnished and make a most attractive group of rooms for the social activities of the nurses. Tea has been served in the Card Room every Tuesday and Friday throughout the winter, and these occasions have been well attended by the nurses and staff alike.

The Managers cannot give too high praise to all those connected with the Hospital, to Mr. Dermody, the Superintendent, to Mrs. O'Brien, and to the Doctors, Supervisors, Staff and Students for their cooperation and devotion to their work and their loyalty to the Hospital. The work, which has been heavy, has been carried on in a courageous and efficient manner and we Managers are proud indeed to be associated with such a splendid group.

MARGARET B. HALLOWELL, *Chairman.*

FORDHAM HOSPITAL

We were very much encouraged again this year by an excellent report from Miss Eakins after her survey of the Fordham School of Nursing. We no longer look forward with dread to the annual inspection. We are greatly handicapped by a shortage of our graduate nurses, we average twelve vacancies a day — and this adds to the burden of everyone. There are twelve affiliating schools, and ninety student nurses — and I see a marked improvement in the class and standards of these student nurses. Of course there is the usual over-crowding in the wards which seems to be inevitable.

There have been some changes in our staff, but the nursing is being efficiently run and there is always cooperation with the hospital.

Miss Cushman continues as Social Director and has demonstrated the necessity of such a position.

Our Medical Superintendent, Dr. Greenberg, has been transferred and Dr. Ackerman has taken his place.

Miss Plikunas and her staff continue to face their many problems with courage and efficiency, and it is a real pleasure to work with them.

Respectfully submitted,

EDITH DOUGLAS,
*Appointed as Visitor to
Fordham Hospital.*

MILLS SCHOOL
1936-1937

Mills School has been through a period of confusion this year due to the repairing and redecorating of the entire building. It was necessary to provide housing elsewhere in the Hospital for part of the students during the months that the work was being carried on. The dietary department was closed temporarily while necessary structural changes were completed and the walls painted. During this period the men took their meals in the dining room at Bellevue House.

The appearance of the residence has been vastly improved as a result of these renovations.

The number of affiliating students has been increased to more than double that of previous years. All but twenty of the students from the affiliating schools have had to be housed at Manhattan State Hospital, and have had to commute daily for ward assignments and classes at Bellevue. The serving of meals to the larger group has been a severe tax on the limited dining facilities in Mills School.

The Board of Managers has continued to employ a physician to look after the health of Mills students this year. Doctor Samuel Standard has continued his constructive supervision of the health of the students.

Mr. Jarle Leirfallom, began his work as director of physical education on September first and has done excellent work in the school. We are gratified that Mr. Leirfallom is to continue in the position during the coming year.

Mr. Lawrence Bradley has, in addition to his work as night supervisor, carried the instruction of the freshmen students in Nursing Ethics.

Mrs. Hester Lowry, supervisor, and her assistant, Miss Cleola Lake, have made every effort to promote the health and welfare of the student group and to preserve a home-like atmosphere in the residence, and they deserve much credit for the successful way they have handled the difficult problems that have arisen during the year.

In honor of the fiftieth anniversary of the gift made by Mr. D. Ogden Mills to the City which made possible the founding of Mills School at Bellevue, the Student Association has this year published a souvenir book, giving an outline of the history of the School, a resumé of present activities. The students are to be congratulated for this fine piece of work. The book gives an authentic interpretation of the achievements, aims and purposes of the Mills School.

Respectfully submitted,

EMILY MORRIS,
*Appointed as Visitor to
Mills School.*

ANNUAL REPORT OF THE SCHOOLS OF NURSING AND NURSING SERVICE OF BELLEVUE HOSPITAL

The sixty-fourth annual report of the Bellevue School of Nursing and the nursing service of Bellevue Hospital, including the report of the Mills School of Nursing for Men, is presented herewith to the Board of Managers.

The past year has presented serious problems in the administration of the Schools of Nursing and the nursing service of the hospital. The shortage of qualified graduate nurses for general duty, which has become increasingly apparent for more than a year, has handicapped our efforts to provide adequate care for the sick in the Hospital's crowded wards, has increased the work load for those employed on the staff and has made more difficult the task of providing a suitable environment for carrying on the instruction of student nurses. The major difficulties encountered during the year have been related directly or indirectly to the employment situation.

The most serious problems in connection with the nursing schools have been based on the inadequate housing and educational facilities. The need for better accommodations has been stressed in previous reports, but the seriousness of the situation has been more forcibly presented during this past year.

In reviewing the year's activities that which impresses one most is the fine spirit with which the faculty and staff have accepted the challenge presented by these problems. The progress made has been due to their willingness to carry extra burdens of work and responsibility, their ingenuity in making necessary adaptations, and their splendid cooperation.

THE SCHOOLS OF NURSING

STUDENT ENROLLMENT

A definite effort has been made to increase the enrollment in the Schools. There was an increase of sixty-one (61) students in the school at the end of 1936 as compared with the enrollment at the first of the year. There has been no dearth of applicants. The number of admissions has been increased without sacrificing standards.

The student body on December 31st, 1936, was divided as follows:

	Women	Men	Total
First year students.....	114	25	139
Second year students.....	67	21	88
Third year students.....	63	23	86
	244	69	313

New admissions to the school in 1936 included 127 women and 34 men.

Of this number ten (10) resigned; four (4) were dropped because they showed themselves incapable of carrying the work; eight (8) were rejected on the basis of health findings.

Fifty-nine students completed the course in the two schools in 1936. Thirty-two women and eight men of this class accepted employment on our staff. The graduating class this year (1937) is larger, including 63 women and 23 men, the latter being the largest class ever graduated from Mills School.

AFFILIATING STUDENTS

The group of affiliating students has also been increased during the year. There were 175 men and women affiliating students in our schools on December 31st. The number of men from other schools affiliating with Mills School has been practically doubled. Because of lack of housing facilities in the Mills School all but twenty of the affiliating students have had to live outside the school, commuting daily for their classes and practice assignments. The difficult transportation from Manhattan State Hospital (on Ward's Island) where the greater number of the non-resident students lived, has worked a great hardship on the students.

No affiliations were discontinued in 1936. One new affiliation was begun, that of United Hospital, Port Chester, N. Y., which is closing its school of nursing and has arranged to have its students complete the required work for graduation at Bellevue. Similar arrangements were made with two of our regular affiliating schools, the Nassau County Hospital of Mineola, L. I., and the Cortland County Hospital of Cortland, N. Y., both of which are closing their schools.

Twenty-two nursing schools affiliate with Bellevue and have sent women students for clinical instruction ranging from two to twelve months. Nine schools have sent men students to Mills School for courses ranging from six to twelve months.

POST GRADUATE STUDENTS

The post graduate courses offered by our school have continued to attract qualified nurses seeking further experience and instruction in special fields. Forty-eight graduate students entered the School during the year. The courses offered are six months in length in each of the following clinical fields: medical nursing, surgical nursing, pediatric nursing, and operating room nursing.

Fifty-one nurses, from twenty states and countries, completed courses in 1936 and received certificates. The group was divided as follows: Medical nursing, 11 students; Surgical nursing 4 students; Operating Room nursing, 23 students; Pediatric Nursing, 13 students.

The courses offered are on a graduate level, embracing advanced clinical study in the specific field together with instruction in administration, supervision and teaching as applied to the specialty in which the course was given.

CENTRAL SCHOOL INSTRUCTION

The Central School for preliminary students has been continued at Bellevue and students from Kings County, Cumberland and Metropolitan Hospital Schools as well as Bellevue and Mills Schools have received instruction in the basic sciences—anatomy and physiology, chemistry, bacteriology and nutrition. The enrollment of the combined schools in 1936 exceeded that of any previous year since the Central School plan of instruction was initiated.

FACULTY

Miss Mary Edgar, has continued her able direction of the educational program of the schools, assisted by the instructors. There have been several changes in the teaching staff since the last report was issued:

Miss Edna Straight, instructor in chemistry and bacteriology, resigned and Miss Esther Hilton, Bellevue 1932, was appointed as instructor in that department.

Miss Thelma Ryan, instructor in the principles and practice of nursing, resigned to become principal of a school of nursing in Trenton, N. J. Her assistant, Minette Nast, was promoted to the position of instructor in that department, and Jeanette Warren was appointed assistant instructor.

Miss Ruth Olsen was appointed assistant instructor in Anatomy and Physiology to take the place of Ruth Barker, who resigned to accept the position of Director of Instruction at Methodist Episcopal Hospital, Brooklyn.

The larger classes admitted in September increased the teaching load of the science instructors of Central School to the extent that it became necessary to appoint an additional assistant. Mr. Frank Stanley Pac, B.S., R.N., a graduate of Mills school was transferred to the educational department and has assisted with the instruction of students in Chemistry, Bacteriology, Anatomy and Physiology and Drugs and Solutions.

Miss Tressa Kenneipp, instructor in psychology and sociology for the schools of the Department resigned in April,

1937, and Miss Ruth Morrison, B.A., R.N., was appointed to fill the vacancy.

Maud Kelley has this year concluded an outstanding piece of work as Director of Supervision and Clinical Instruction in the Bellevue Schools. Her retirement from our staff in April has been keenly regretted by a devoted group of supervisors, head nurses, ward instructors, staff nurses and students who have worked under her direction and shared the inspiration of her guidance.

Other changes in the supervisory staff in the hospital included the following:

Nell Russell, B.A., R.N., appointed supervisor and instructor of ear, nose and throat nursing.

Etta Mahoney, night supervisor in the pediatrics department has been promoted to chief night supervisor.

Frances West returned from a year of study at Teachers' College and resumed her position as assistant director of supervision and clinical instruction. Upon Miss Kelley's retirement on May 1st, 1937, she was promoted to the position of director.

Elsie Palmer, who acted as assistant to Miss Kelley, during Miss West's absence resigned her position to accept the position of assistant superintendent of nurses at Fordham Hospital.

Mable Furman has been appointed night supervisor in Pavilion F & G.

Harriet Carl has been appointed night supervisor in Pavilion A & B.

Josephine Karbin has been appointed assistant supervisor and instructor in medical nursing, taking the place of Agnes Keefe, resigned.

J. Pearl McKay has been appointed night supervisor in the surgical pavilion.

Mr. Edward Pastuszak, supervisor and instructor in genito-urinary nursing has resigned and Mr. Philmor Simon has been appointed to fill the vacancy.

THE EDUCATIONAL PROGRAM

The curriculum, as offered at Bellevue, has undergone no important changes this year. Members of the faculty have been keenly interested in curriculum study and some of the staff have participated in the curriculum revision project carried on by the Central Curriculum Committee of the National League of Nursing Education, and in related studies carried on by local and state committees.

The supervisors, under direction of Miss Maud Kelley, devoted the entire year's program to a continuation of the curriculum study begun last year. This study has been designed to develop better correlation of clinical instruction and the practice assignments, to eliminate unnecessary duplication or overlapping of material in clinical courses, to provide better organization of content into logical units, and to stimulate students to assume greater responsibility for their own education.

Further analysis and study of this problem is being continued this year with the idea of improving the program of instruction.

The Orientation Period at the beginning of the course was lengthened this year from two to three weeks. Freshman subjects have been re-arranged, the course in beginning Sociology being introduced earlier. The class schedule during the Orientation Period is now more nearly the equivalent of the later freshman schedule, and therefore a more accurate test of the student's ability to adjust to the demands of the school program.

The course in Voice and Diction, previously required, has been changed to an elective course. It is required only for students who need special help in development of good speech habits.

The ward teaching program has been strengthened and expanded. A number of new ward instructors' positions have been filled, so that now all wards on which students are given practice assignments have a trained graduate instructor. This provision has become necessary because the manifold administrative duties of the charge nurse leave too little time for the instruction and supervision of students.

The ward teaching program in pediatrics has been expanded to include a series of classes and practice assignments in Child Guidance and Recreation Therapy. A play hour, conducted by student nurses, has been established as a routine on the convalescent wards. In this the nurses are able to put into practice principles of recreation therapy discussed in the classes.

THE SCHOOL LIBRARY

The Bellevue Alumnae Association voted last fall to give the Bellevue School of Nursing Library the interest that accrues annually from the Carrie J. Brink Memorial Fund. This fund was originally established as a scholarship fund, but the income has not been used regularly for this purpose and it was decided that through the School Library it might

serve better the educational purposes for which intended, and that a larger number of nurses would profit by this use of the money.

Following this decision and with the approval of the Board of Managers, the library was officially renamed the Carrie J. Brink Memorial Library. The students and faculty of the School observed open house in the library on December 10th, the sixteenth anniversary of the death of Carrie J. Brink, former superintendent of nurses at Bellevue. Many members of the alumnae and friends of the school were present on this occasion.

Great credit is due Miss Ethel Wigmore, School Librarian for the steadily growing interest in the Library and increasing use of its facilities by students, faculty and staff.

The following summary gives some of the highlights of the work of the past year:

1. Use made of the Library

Readers using the Library—

January — December, 1936.....32,859

Books, pamphlets, periodicals borrowed

January — December, 1936.....12,860

In October, 1936, 3,736 readers used the Library, which was the largest number yet recorded since the keeping of statistics in this Department was begun in September, 1935.

In October 1,492 volumes were borrowed, the largest number recorded in one month.

2. Accessions to Library, Books catalogued, Bibliographies compiled, etc.

Number of books added—

January — December, 1936..... 232

Number of pamphlets added—

January — December, 1936..... 908

Number of periodicals added through gifts, Medical Library Exchange and City Medical Libraries

January — December, 1936..... 300

Number of books, pamphlets catalogued

January — December, 1936..... 922

Number of catalog cards typed—

January — December, 1936.....9,469

Number of Bibliographies compiled and typed

January — December, 1936..... 48

Number of letters typed—

January — December, 1936..... 417

The Library has profited greatly by its institutional membership in the Medical Library Association and the Special Libraries Association. Both Associations maintain an exchange service, through which the Bellevue Library has obtained many books and pamphlets.

Through an inter-library loan service over 300 volumes were borrowed for Bellevue readers from the New York Public Library, the National Health Library, Rockefeller Foundation Library, New York University Library and Russell Sage Foundation Library for the use of students, faculty and supervisors.

Improvement in the physical set-up of the Library included the following: Redecoration of entire Library. Office and work-rooms added to the Library space. Shelving erected along two walls of Librarian's office, relieving crowded condition of shelves in main reading rooms.

At the request of the Director of Nursing of the following Schools, the Librarian has assisted those Schools in classification and cataloging and in the compilation of book lists for purchases:

Harlem Hospital School of Nursing
 Flower-Fifth Avenue Hospital School of Nursing
 Lincoln Hospital School of Nursing
 Sea View Hospital
 Willard Parker Hospital
 Gouverneur Hospital

The School has also cooperated with the National League of Nursing Education. In June 1936 this organization published the Library Handbook for Schools of Nursing. The Bellevue Library was used as the demonstration library in this study. The Bellevue classification system, worked out by Miss Ann Doyle of the School faculty and Miss Mary Casamajor, was the library classification scheme recommended for use.

The Bellevue Library was called to set up a library exhibit at the New York State Nurses' Convention held at the Pennsylvania Hotel, in October. Standard library techniques were shown, the exhibit being in charge of Miss Ethel Wigmore, School Librarian. Over 800 nurses visited this exhibit. Miss Wigmore gave a talk on the Student and the School of Nursing Library at the Convention of the National Association of Colored Graduate Nurses in August. She has written the following articles for professional magazines during the year: On Making and Using a Bibliography (In: American Journal of Nursing, published by the American Nurses' Asso-

ciation, May, 1936). Work in a Hospital School of Nursing Library (In: Special Libraries, published by the Special Libraries Association, January, 1936). Special Hygiene Materials in a School of Nursing Library (In: Journal of Social Hygiene, published by American Social Hygiene Association, June, 1936).

HEALTH SERVICE FOR STUDENTS AND GRADUATES

The Health Service for student nurses is growing and it has been necessary to assign an additional nurse to assist with the routine work in this department. The increased activity is due to the fact that students are making better use of the Health Service and the student body is larger than it has been for some time.

The teaching program, the teaching of health maintenance and the encouraging of the reporting of illness at its onset to prevent more serious and prolonged incapacity, has been increasingly successful with the student groups. More and more the students are becoming health conscious. Even though there has been no decrease in the number of days off duty, it is believed that the students are a relatively healthier group of nurses. Some of the days lost must be considered as prophylaxis.

Health service for the graduate nurse has expanded both in the amount of work accomplished and in the amount of service requested. Although more graduate nurses than ever before are patronizing the Health Service most of them apply for treatment of illness and a lesser number seek advice or help for prevention of illness. There is need for a compulsory health program for graduates, at least to include a compulsory physical examination, including X-Ray of lungs at time of employment, compulsory annual X-Ray of lungs, and complete annual physical examination. In order to execute such a program for graduate nurses, there is need for a physician to be assigned to the work.

The Schools are greatly indebted to the Board of Managers for continuing to provide medical care for the students of the two Schools.

THE NURSES RESIDENCES

Both student residences have been redecorated throughout during the past year under a Federal public works contract. The yard and recreation court at Bellevue House have been improved through careful treatment of the garden spaces and further adaptation of the play areas for the various activities. The courtyard is used for various social activities such as

parties, plays, entertainments as well as tennis, games of various kinds and other activities carried on under the physical education department.

Several advantageous changes in the physical plant have been made possible this year. The offices of the Director of Instruction were moved from the Nurses' Residence to quarters in the School of Nursing offices. This has facilitated the work, as it creates a common center of activity for the members of the faculty and nursing office staff whose work is closely related. We have found that this centralization of the work conserves time and effort and simplifies the whole system of record-keeping.

Space formerly used for the schools' educational offices have been added to the School library, partially meeting the needs of that growing department.

The ground floor section formerly used as a workshop and storage room has been entirely remodeled, new partitions erected, electrical wiring and fixtures installed, providing two offices and conference room for instructors. This space was decorated and furnished through the generosity of Mrs. Osborn. One other large room previously used as a dormitory for men employes has also been fitted up for office use for instructors. Provision of offices for the instructors obviates the necessity of their having to work in their bedrooms when correcting papers, notebooks, etc., and provides a suitable place for conferences with students.

New bulletin boards have been placed at strategic places in the School.

Mechanical ventilating devices have been installed in the Chemistry laboratory. This was found necessary after the classes had been increased to such extent that it was necessary to schedule laboratory sections in rapid succession throughout the day, giving insufficient time to ventilate the small working space properly.

An amplifying system has been installed in the lecture hall, as a result of the complaints of students that speakers could not be heard at the back of the room. Both the lecture hall and the anatomy laboratories and class room are so situated on the second floor that noises from the street prove constantly disturbing to classes. Since classes have become larger this difficulty is more noticeable.

EXTRA CURRICULAR ACTIVITIES

The social, recreational and guidance program for women students has been effectively carried on under the direction of the dean of women, Miss Whitmarsh.

The growth of the school has made it impossible, with existing facilities, to provide for social affairs for the student group as a whole. The various classes, clubs and smaller groups have participated successfully in dances and entertainments of various kinds, and have pursued cultural studies based on interests and needs of the group.

The Student Associations of both Schools have been active throughout the year, showing widespread interest, general participation in organization affairs and a healthy financial condition. The Bellevue Student Association continues to support most of its activities from the profits of the tea room which it operates in Bellevue House. The Mills School Association has conducted a series of school dances, using the Osborn Hall ballroom for the purpose.

Students of both schools have enjoyed the bus trips to Jones Beach provided through the generosity of the Board of Managers.

Students of the two schools have this year formed a "Press Club" and issue a monthly school newspaper.

The Student Association of Mills School published a souvenir book presenting with attractive illustrations a resumé of the history and present activities of Mills School on this, the fiftieth anniversary of the founding of the institution. The entire work was done by a student group and the project was a creditable success both from a literary and financial standpoint.

PHYSICAL EDUCATION

Limited physical facilities have continued to hamper the physical education program in both schools. As the student groups have grown and new interests have developed the limitations of space have become more apparent.

Mr. Jarle Leirfallom, a graduate of St. Olaf's College, Minnesota has directed the physical education activities for the men during the past year and will resume the position for the ensuing year. Miss Geraldine Smith has continued her excellent program with the women students, being ably assisted by Miss Frances Dodds, a part-time instructor.

The swimming pool in Bellevue House has been closed for a number of months awaiting completion of needed repairs.

PROBLEMS OF THE SCHOOL

The past year brought into greater prominence the limitations of the Schools' housing and educational facilities.

Including the freshman students of the four groups in Central School there were more than two hundred beginning students for whom it was necessary to provide instruction. The arrangement of schedules for this group alone presented very great difficulties owing to lack of class room space.

Second and third year classes, while smaller than the freshman group, have been augmented by a larger number of affiliating students whose courses require instruction in advanced clinical subjects. In order to find places for holding classes it has often been necessary to schedule them at times inconvenient and disadvantageous from other standpoints. The situation has reached the stage where it is the available facilities that have to be considered primarily in arranging schedules rather than convenience of students and teachers, or the requirements of wards and patients.

The Schools are indebted to New York University for the use of two floors of the building at 410-412 East 26th Street loaned for educational purposes. This arrangement is tentative subject to discontinuance at short notice. If the use of this space were to be withdrawn the Schools would be seriously embarrassed. The class room and laboratory space in this building is in full time use daily. The lower floor is used for a gymnasium by both schools, being the only available space for activities of this type, though far from adequate in size or arrangement to the needs of the group. This building is an old style structure, in poor state of repairs, difficult to keep clean, and is a fire hazard.

In addition to the lack of assembly and class room space, there is also a lack of lounge rooms, rest rooms, cloak rooms, toilets, study rooms, for Central School students.

With the increase in the school the teaching load for all instructors has been placed in excess of that consistent with good performances. One instructor was added to the staff but more are needed.

The report of the survey of the Schools made by the inspector from the State Board of Nurse Examiners of the New York State Department of Education in the summary of its findings comments as follows:

"The outstanding need of the school may be briefly stated as an adequate residence for students which will include living, dining (including kitchen), recreational, health service, and teaching facilities. An increase in instructors should go hand in hand with an increased student group."

THE NURSING SERVICE

Sixteen additional nurse positions were granted to Bellevue on the 1936 budget. The closing of the Bellevue School for Midwives on January 31, 1936 made possible the transfer of three more positions to the general hospital. The increase in the number of positions gave no material help in meeting staffing problems for the reason that the unfilled vacancies throughout the entire year exceeded the number of new positions.

A direct consequence of the nurse shortage has been an increase in turn-over of the staff. During 1936 there were 188 appointments to the nursing staff and 144 resignations. The extreme need for nurses has forced the hospital to accept some applicants whose age, training or previous experience made them less suited for active duty on acute services. Those who were unable to adjust to the demands of the work have dropped out. Applicants who have desired temporary employment while private nursing was not open to them have also been appointed. These nurses have resigned as opportunities for private nursing were made available. The widespread demand for qualified nurses has created opportunities for some of our best prepared staff members to obtain more remunerative positions in other organizations. It is apparent that the failure to provide salary increases during the past four years of enforced economy has done much to promote dissatisfactions and instability of the graduate staff.

Since the development of an adequate nursing service is one of the first obligations of the Hospital to the community and since maintenance of high standards of nursing care is an essential foundation for the conduct of a successful school of nursing, the problem of securing a sufficient number of qualified graduate nurses for our needs is a matter of vital concern.

Our study of the problem has led to a determination for further action along two courses: first, expansion of our own schools of nursing to the maximum enrollment permitted by the available housing and educational facilities, with greater emphasis on the careful selection of candidates based on qualifications essential to good nursing; second, further development of our in-service program for graduate nurses, based on consideration of their social and professional needs. More satisfactory living and working conditions for the staff nurses, reasonable hours of duty, rotation of assignments offering new interest, new experience and opportunities for advancement, early restoration of reasonable salary increments are some of the goals toward which it is believed efforts should be directed.

STAFF EDUCATION PROGRAM

The supervisors have met weekly to continue the curriculum study begun last year. The ward instructors meet in two groups weekly, the senior group continuing the study of educational methods and their application to the teaching and supervision of student nurses through clinical assignments and ward practice. Junior ward instructors have had elementary instruction in methods of teaching and supervising students. Staff nurses desiring to prepare for positions as head nurses and ward instructors have been permitted to enroll for a similar course. All the staff nurses who received this instruction have been since assigned to positions as head nurses or ward instructors. More courses of this type are planned for the future, as the advantage of having a prepared group ready for key positions has been demonstrated.

The charge nurses have met weekly in the various divisions to discuss problems of ward management and supervision. This group has been concerned with a study of the work of the non-professional employes and through their efforts various ward procedures have been standardized and improved. Methods of instructing ward helpers in proper performance of their work have been worked out by the charge nurses and classes for the workers have been conducted.

The combined faculty and supervisory group have held semi-monthly meetings. An outside speaker was engaged for a series of discussions of current events, these alternating with meetings at which programs dealing with professional problems were presented.

General staff nurses who wish clinical instruction in another branch of nursing than that to which they are assigned have been given opportunity to arrange for this. The clinical instructors have cooperated by offering to conduct extra classes and demonstrations for those interested. A number of the staff nurses availed themselves of this privilege. Noteworthy was the number of nurses who had not had experience or instruction in psychiatry, who enrolled for the course of lectures and clinics offered in the Psychiatric department.

GRADUATE STUDY ENCOURAGED

Every effort has been made to encourage further general and professional education of our graduate staff. The Board of Managers' scholarships have been utilized for full time

study this past year by two Bellevue Graduates and one Mills School graduate. Between thirty and forty members of our graduate staff have carried part time work at Teachers' College, Hunter College or New York University. We feel that encouragement of graduate study is an important function of our school and every effort is made to arrange work schedules to make this possible. The backing and interest of the Board of Managers in this phase of the School's educational work has been most gratifying. Each year sees new graduates of Bellevue or Mills completing required professional and academic courses and receiving degrees. With the institution of the consecutive eight-hour duty scheduled for July 1st it is believed there will be further opportunity for ambitious members of the staff to continue their education.

SUPPLEMENTARY STAFF

The hospital has continued to accept the services of nurses and attendants assigned through work relief projects. At the end of 1936 there were 23 nurses and 18 attendants assisting in various parts of the hospital.

Volunteer service has supplemented the work of the nursing staff. The work of the volunteers is supervised by a full time worker employed by the Social Service Committee. The group serving in 1936 included 42 new workers referred from the American Red Cross, 10 from the Junior League, 2 from Bennington College, 5 from Barnard College, 2 from Hunter College and 6 from Scudder School. Including the workers who have worked in Bellevue prior to 1936, the total number of individuals rendering volunteer service during the past year was 102. Fifteen of these work in more than one department in the Out Patient Department or wards. Their assignments, showing the number of volunteers working in each follows: Adult clinics, 47 workers; children's clinics 26 workers; evening cardiac clinic, 8 workers; hospital wards, 36 workers.

HOSPITAL CENSUS

The average daily patient census for 1936 was 2241.59, the highest census 2634 in February and the lowest 1891 in August.

Medical wards have been filled beyond normal bed capacity most of the year. The daily average census in the Medical pavilion for 1936 was 440. The peak census was 599, the lowest census 344. The bed capacity of this pavilion is

366. Another department that tends to constant overcrowding is the gynaecological service, but worst conditions have prevailed on the tuberculosis wards where the entire ward, balcony and corridor space has at times been used to provide for the excess of patients. During the period when conditions were worst an anonymous donor gave \$1000.00 through the Tuberculosis Auxiliary to provide extra nursing service on these wards. Five nurse-attendants were employed for this purpose for a period of three months.

WARD IMPROVEMENTS

There has been a generous budget allowance for nursing equipment this year. The nursing service is indebted to Dr. Jacobs and Mr. George Craig, the steward, for their understanding and unfailing co-operation in securing for the wards required working equipment and materials. The wards have never been so well equipped with bed linen, pillows, blankets, bath towels, enamel ware, instruments, supplies of all kinds. It is unnecessary to emphasize how greatly this has facilitated the care of patients.

New gas stoves were installed in all ward kitchens in Pavilion A & B, and new monel metal sinks were placed in five of the kitchens. The work of renovating the bath rooms, utility rooms and typhoid isolation closets was completed on all wards.

The F & G Pavilion has been painted throughout and the wards present a much improved appearance. New awnings were placed on most of the balconies used by tuberculosis patients. The Nursery School in the Tower Room was completely re-decorated and all the furniture painted. A new swinging door has been installed, replacing the heavy sliding door that was both difficult and dangerous to operate.

In Pavilion L and M the installation of bed pan flushers, sterilizers and racks was completed in all wards. A new elevator was installed and put in operation in this building. These and various other improvements in the physical plant have made easier the work of caring for our patients.

ACCOMPLISHMENTS

In addition to the physical improvements effected in the Hospital progress has been made in the improvement of various procedures. The nursing service has cooperated with other departments in bringing about these changes.

A better system of handling soiled linen has been established. Laundry sorters are provided with gowns, masks and rubber gloves for their protection while counting linen.

The wards have showed a greatly improved record on all linen inventories and general ward supplies. Persistent effort, better education of the staff, standardization of methods and more careful supervision, it is believed are responsible for the greater care and accuracy in maintaining ward standards.

Linen and bedding standards have been brought up to the most satisfactory level yet realized in this hospital. Adequate supplies of towels, blankets, rubber goods and instruments have been set up.

The reorganization of the distribution and control of surgical supplies, reducing the number of distributing points, and setting up better methods of control is one of the principle forward steps taken this year.

The plan of instruction and supervision of ward maids, kitchen maids, orderlies and other employes has been made more effective through the combined efforts of supervisors and head nurses, who have developed standard procedures for routine work and cooperate in seeing that approved methods are followed.

The lack of telephone facilities in the Dispensary Dormitory where 200 graduate nurses are housed, which has given rise to repeated complaints, was corrected this year. The Board of Managers which has paid the costs of installation and is assuming the carrying charges of a telephone on each of the three floors occupied by the nurses.

ACKNOWLEDGMENT

The nursing staff of the Hospital and student and faculty of the Schools of Nursing are deeply indebted to the Board of Managers for their continued interest, assistance and guidance, their generous provision for the comfort and welfare of the nurses and patients of this institution, their willingness at all times to devote time and effort to promoting the best interests of Hospital and School.

To Doctor Jacobs and his deputies and the heads of various departments in Bellevue, the Nursing Service wishes to express gratitude for unfailing cooperation in helping to solve our problems.

Words fail when we attempt to express the love and affection we all feel for Mrs. Osborn and our sadness at her decision to relinquish active direction of the activities of the Board of Managers. Her connection with Bellevue and with the Schools has been one of those rare relationships, vital, remarkably personal for an organization so large as ours, unfailingly inspiring to all who come within range of her influence. Bellevue's debt to this beloved leader can only be paid through a pledge to carry forward the work with the courage and loyalty to the ideals of service exemplified by Mrs. Osborn's thirty-seven years of devoted effort on behalf of the Nursing School.

This report is respectfully submitted,

BLANCHE E. EDWARDS,
*Principal of the Bellevue and Mills Schools
of Nursing and Director of the Nursing
Service of Bellevue Hospital.*

Total resignations during year	31
Total appointments during year	57
Total days illness during year.....	2,383
Total days absence during year	1,353
Total days vacation during year	4,313
Total dismissed during year	1
Total deaths during year	—

GRADUATE NURSE ATTENDANTS—PSYCHIATRIC SERVICE

Total resignations during year	3
Total appointments during year	5
Total days illness during year	41
Total days absence during year	110
Total days vacation during year	168
Total deaths during year	—

STUDENT NURSES—BELLEVUE

Total new students admitted during year.....	94
Total resignations during year	10
Total dismissals during year	5
Total under suspension during year	—
Total completed course during year	46
Total days illness during year	3,460
Total days absence during year	1,082
Total days vacation during year	4,497

STUDENT NURSES—MILLS

Total new students admitted during year.....	16
Total resignations during year	2
Total dismissals during year	3
Total under suspension during year	—
Total completed course during year	11
Total deaths during year	—
Total days illness during year	518
Total days absence during year	332
Total days vacation during year	1,351

AFFILIATING NURSES—BELLEVUE

Total new students admitted during year.....	276
Total resignations during year	3
Total dismissals during year	—
Total completed course during year	239
Total returned to Home School due to illness.....	12
Total days illness during year	2,230
Total days absence during year	441
Total days vacation during year	279
Total under suspension during year.....	—

AFFILIATING NURSES—MILLS

Total new students admitted during year.....	50
Total resignations during year	4
Total dismissals during year	—
Total under suspension during year	—
Total course completed during year	22
Total deaths during year	1
Total days illness during year	345
Total days absence during year	7
Total returned to Home School due to illness.....	—

POST GRADUATE STUDENTS

Total new students admitted during year.....	48
Total resignations during year	4
Total course completed during year	51
Total days illness during year	394
Total days absence during year	93

TOTAL OF SCHOOL AND NURSING SERVICE

Total days illness during year	14,097
Total days vacation during year	19,614
Total days absence during year	7,013
Total deaths during year	2
Total appointments during year	737
Total dismissals during year	13
Total under suspension during year.....	—
Total course completed during year	369
Total resignations during year	208

BELLEVUE SCHOOLS OF NURSING GRADUATION EXERCISES

Thursday, March Fourth

8:30 P. M.

PROGRAMME

CHAIRMAN—WILLIAM F. JACOBS, M. D.
Medical Superintendent, Bellevue Hospital.

INVOCATION—REV. FRANCIS E. HOLLAND
Pastor, Carmelite Church.

WELCOME FROM THE BOARD OF MANAGERS:
MRS. WINTHROP W. ALDRICH
Secretary, Board of Managers.

PRESENTATION OF THE CLASS:
MISS BLANCHE E. EDWARDS
Principal, Bellevue School of Nursing.

ADDRESS TO THE GRADUATING CLASS:
DR. HOWARD W. HAGGARD
Professor of Applied Physiology, Yale University.

REMARKS:
S. S. GOLDWATER, M. D.
Commissioner, Department of Hospitals, City of
New York.

PRESENTATION OF DIPLOMAS:
MISS LOUISE ISELIN, Vice President of the Board of
Managers and MISS EDWARDS.

AWARDING OF SCHOLARSHIPS AND PRIZES:
MISS ISELIN and MISS EDWARDS.

BENEDICTION—REV. FATHER HOLLAND

BELLEVUE SCHOOL FOR NURSING

1937 GRADUATING CLASS

DOROTHY MAE ACKERSON Bloomfield, N. J.	MARY R. JAMES New Albany, Ind.
FRANCES M. ACKLEY New York City	HELEN V. JOHNSON Manorville, Pa.
MARY HELEN BILLING Altoona, Pa.	LOUISE MARIE KACUBSKI Elizabeth, N. J.
KATHERINE BORYSKO Brooklyn, N. Y.	ESTHER KANTOR Syracuse, N. Y.
NELL FAY COOK Boone, N. C.	REGINA KELLY Nyack, N. Y.
SHELBY LAMB CRICHLOW Bradenton, Fla.	FRANCES KATHERINE KIRSCHNER Waterbury, Conn.
ROSALIE J. DANIELS Bridgeport, Conn.	AVIS L. KITCHEN Carbondale, Pa.
BETTY JANE DOYLE Rye, N. Y.	RUTH KLEMENSIC Waymart, Pa.
CHARLOTTE E. ELLIOTT Windsor, N. C.	ELIZABETH KOBLISKA Palmer, New York
ROSE FORTUNA Brooklyn, N. Y.	ALMA GERTRUDE KRIGER Hartford, Conn.
DOROTHEA GADAU New York City	ELEANOR LOWRY New York City
LOUISE GALICIE Cuday, Pa.	MARY LUPINETTI Ossining, N. Y.
ESTHER GANS Pittsburgh, Pa.	DOROTHY MERRELL Cleveland, O.
ELIZABETH M. GRAY Washington, D. C.	MARGARET NELSON MICHAEL Pleasant Garden, N. C.
HELEN JOAN GRAY Washington, D. C.	IRENE RUTH MORGAN Waterbury, Conn.
IDA GUIDONE Rutherford, N. J.	RITA MORRISSEY St. Albans, N. Y.
JESSIE L. GUILL Danville, Va.	JOSEPHINE SPEIGHT MURDOCH Salisbury, N. C.
RACHEL M. HEILMAN Williamsport, Pa.	GRACE M. PARENT Trenton, N. J.
EMILY R. HENDRICKS Allentown, Pa.	HELEN POMYKALA New York City
ELEANOR HITCHCOCK Winterhaven, Fla.	ALICE FRANCES QUINN New Haven, Conn.

MARGARET RENDAHL
New York City

JOHANNA SAUERWEIN
New York City

VALDA A. SHOONOVER
Elmira, N. Y.

REGINA W. SCHREIBER
Tampa, Fla.

INA WILSON SEEGOTT
Lindenhurst, N. Y.

YOLANDA SENECA
Hamden, Conn.

MARIE A. SHENNUM
Elyna, O.

ANNE T. SHOCKITES
Shenandoah, Pa.

MARY R. SIMKO
Flint, Mich.

EVALYN SIMMONS
Statesboro, Ga.

IDA MAE SMITH
Cresson, Pa.

VICTORIA SPINELLI
Monticello, N. Y.

NELLIE L. STEFERA
Gilberton, Pa.

BEVERLY STETTNER
New York City

GENEVIEVE T. SWARTZ
Shenandoah, Pa.

ERNESTINE L. TEAGUE
Portsmouth, N. H.

MARIE A. VOLLMER
Merrick, N. Y.

EDITH WALLACE
Youngstown, O.

ELLA CORRINE WETTIG
Wilmington, N. C.

ELSIE JANET WHITE
Clyde, O.

SALOMAE LUCILLE WYSOCKY
Freeland, Pa.

MILLS SCHOOL OF NURSING

1937 Graduating Class

JOSEPH X. BATTLE Methuen, Mass.	EDMUND J. MOTYKA Warren, Mass.
HERBERT B. BENOWITZ Michigan City, Indiana	GORDON C. PARKHURST Houstonia, Mo.
LEO H. BLACHE Lee, Mass.	EDWARD ALFRED PAYNE Peekskill, New York
EMMETT J. BLUM Toledo, Ohio	ARTHUR JOHN PAZNEKAS New Britain, Conn.
KENNETH G. CONRAD Allentown, Pa.	WILLIAM E. RANDALL New York, N. Y.
ROLAND F. DUPONT Lee, Mass.	WARREN O. RELPH Auburn, New York
FRANCIS M. FORD Pittsfield, Mass.	WALDEMAR A. ROBINSON Sleepy Eye, Minn.
MARTIN J. GALBRAITH New York, N. Y.	EDWARD SHUPALA N. S. Pittsburgh, Pa.
PAUL GOETOWSKI Fitchburg, Mass.	KARL H. STEINBICKER Catasauqua, Pa.
ALOIS HEITZMAN New York, N. Y.	FRANK J. WALLING, JR. Piqua, Ohio
CALVIN L. HOLDERMAN La Junta, Colo.	EARLE S. WILKS Jersey City, N. J.
ANDREW J. LOWRY Lee, Mass.	

BELLEVUE AND MILLS SCHOOLS PRIZES AND AWARDS—1937

The Lavinia Dock prize, established in 1912 and awarded annually to the Bellevue student maintaining the highest scholastic average throughout the course, has by action of the Board of Managers been changed this year to a cash award. The Twenty-five Dollars designated for this purpose is awarded to

HELEN JOHNSON

The Mills School Alumni Association awards an annual prize — a Mills School Pin — to the member of the Mills School graduating class who holds the highest scholastic record. The award this year goes to

PAUL GOETOWSKI

Honorable mention for scholastic achievement is made of the following members of the class:

FRANCES ACKLEY	REGINA SCHREIBER
KATHERINE BORYSKO	MARIE SHENNUM
ROSALIE DANIELS	EVALYN SIMMONS
LOUISE GALICIE	IDA SMITH
ELIZABETH GRAY	BEVERLY STETTNER
ESTHER KANTOR	EDITH WALLACE
DOROTHY MERRELL	ELSIE WHITE
JOSEPHINE MURDOCH	FRANK WALLING
ALICE QUINN	

The two Henry L. Lambert prizes of Twenty-five dollars each awarded annually to the members of the Bellevue graduating class achieving the highest rating for proficiency in bedside nursing are awarded to

LOUISE GALICIE — February section

REGINA SCHREIBER — September section

The Mills School Alumni Association prize, a Mills School pin, awarded to the Mills School graduate who has achieved the highest rating in bedside nursing is given to

FRANK J. WALLING

Honorable mention for excellent bedside nursing is made of the following students:

NELL COOK
SHELBY CRICHLLOW
ESTHER GANS
HELEN JOHNSON
RUTH KLEMENSIC
ELIZABETH KOBLISKA
MARGARET MICHAEL

JOSEPHINE MURDOCH
MARY SIMKO
EVALYN SIMMONS
NELLIE STEFERA
GENEVIEVE SWARTZ
ELSIE WHITE
SALOMAE WYSOCKY

JOSEPH BATTLE
LEO BLACHE
PAUL GOETOWSKI
EDMUND MOTYKA

GORDON PARKHURST
ARTHUR PAZNEKAS
WALDEMAR ROBINSON
EDWARD SHUPALA

The Mrs. William Preston Griffin prizes of Twenty-five Dollars each are awarded to the two second year Bellevue students whose work in bedside nursing to date shows the highest rating of their respective class sections. These prizes are given to

CATHERINE HOLOVIAK — September section
ADELLA RUTKOWSKI — February section

The following second year students deserve honorable mention for excellence in bedside nursing:

SUSAN BEAN
BLANCHE CONRAD
AMELIA HINLICKY
RUTH JORDON
MARGARET KEIB
RUTH KINGSBURY
YETTA LASKY
LOUISE LEACH

GLADYS O'BRIEN
DOROTHY PATTERSON
RUTH PATTERSON
LIBBY RIFKIN
STELLA SMYKOWSKI
ANNA SOSCIA
RUTH TIEFENTHALER
OUIDA UPCHURCH

SOPHIE ZEHRER

The following members of the graduating classes are given honorable mention for their generous and efficient assistance in promoting the activities of the Student Association and class organizations: MRS. ACKLEY, who represented Bellevue so creditably as president of the inter-school Student Forum; MISS KLEMENSIC, president of the Bellevue Student Association, MISS ELIZABETH GRAY, president of the 1937 class, and the MISSES BILLIG, BORYSKO, COOK, FORTUNA, GALICIE and HELEN GRAY, also the MISSES KITCHEN, LOWRY, MERRELL, MURDOCH and POMYKALA, who as officers, committee chairmen or in other special capacities rendered special service to the Bellevue student group.

Members of the Mills School graduating class who have been particularly active in Student Association affairs and other extra curricular activities of that School and who are to be commended for their work include MR. RANDALL, MR. BLACHE, MR. BENOWITZ, MR. LOWRY, MR. RELPH, MR. WILKS and MR. MOTYKA.

SCHOLARSHIPS

In further recognition of the outstanding piece of work performed by Marian Rottman as administrator and educator in the Bellevue Schools of Nursing from 1925 to 1935, the Board of Managers voted this year to name one of the \$500. scholarships awarded annually to Bellevue graduates, in her honor. The first Marian Rottman scholarship to be awarded is granted this year to

MISS HELEN WAGO, Class of 1926,

recipient of one of the Griffin prizes for proficiency in bedside nursing, at the time of her graduation, and for the past few years supervisor and instructor on the Tuberculosis Service of Bellevue Hospital.

The second scholarship of \$500. to be awarded by the Board of Managers is given to

MISS MASAKA YAMADA,

an honor student of the 1936 graduating class, who for the past year has done graduate work on our Pediatric Service.

Both of these scholarships will be used for advanced post-graduate study in the Nursing Education Department of Teachers' College, Columbia University.

ANNUAL REPORT OF THE HARLEM HOSPITAL SCHOOL OF NURSING FOR THE YEAR 1936-1937 *

To the Board of Managers, the Hon. S. S. Goldwater, Commissioner of Hospitals, Miss Mary E. Manley, Director, Division of Nursing, Mr. Lawrence Dermody, Superintendent of Harlem Hospital, and Friends of the Harlem School of Nursing.

Tonight, I have the honor and the privilege of presenting to you the Thirteenth (13th) Graduating Class of the Harlem School of Nursing, and of reporting to you the progress which has been made since last graduation day.

STUDENT BODY

The student body numbers 110. Of this number :—

- 24 are Seniors
- 43 are Juniors
- 21 are Sophomores and
- 22 are Freshmen

During the year, fifteen (15) students completed the course and received diplomas. Fifty-six (56) students were admitted to the school during the year. Sixteen (16) students were discontinued for the following reasons:

- (1) Inability to carry the scholastic work
- (2) Ill health
- (3) Not interested in nursing
- (4) Two were dismissed in the best interest of the School.

CHANGES IN THE CURRICULUM

The increasing emphasis upon public health and community hygiene demands that *all* nurses be prepared to participate in the programs which are being developed to achieve these ends, in whatever fields of nursing they may be engaged. Therefore, that our students may be prepared to assume their share of this responsibility, we have added a course in Communicable Disease Nursing. This course is given in affiliation with Willard Parker Hospital.

Another course of importance which has been added this year is Social Service. This course is designed to give the

* Read at Graduation Exercises, May 12, 1937.

student practical experience with the outstanding social and economic problems which complicate illness, and the community resources which have been developed to correct these conditions.

These two courses comprise the only changes in the Curriculum for 1936-37.

The total theory hours for the three years are 1,154. The practice hours 1,096. There are three affiliations, namely; Psychiatric Nursing at Bellevue, Communicable Disease Nursing, at Willard Parker Hospital; Tuberculosis Nursing, at Sea View Hospital, and one elective affiliation, Public Health Nursing at Henry Street Visiting Nurse Association.

CLINICAL EDUCATION PROGRAM

This program is planned to insure greater correlation of theory and practice; and to safeguard the welfare of the patients. There are twelve (12) clinical instructors covering (20) wards, the special services, the operating rooms, and the Out-patient Department. There is one night instructor.

More and more the value of this program is manifest. With the wards and special services constantly crowded with patients, requiring an increasingly specialized type of care, it would be impossible, without this well-organized program not to neglect one or the other of the two groups for whom the Hospital and School exist, namely, the patients and the students.

The entire educational program is under the direction of Miss Margaret Dudley, Class of 1931, who is rendering her school an outstanding service.

THE STUDENT ASSOCIATION

This association organized primarily and exclusively as an unofficial student activity, has been most helpful in bringing about a united feeling among the several groups of students, through enlarging the social and cultural life of the group.

The program of extra curricular activities as well as a program of social activities is carried on by the Student Association under the direction of Mrs. Estelle Hilton assisted by Miss Elise Anderson, and Miss Hamlett, (A Works Progress Administration Worker).

The association designated students as delegates to the Student Sections of the two nursing conventions which were held in New York within the year, namely, the Twenty-ninth Annual

Convention of the National Association of Colored Graduate Nurses, held in August, and the New York State Nurses' Association Convention held in October.

The Glee Club sang at the Annual Tea of the Lincoln Hospital Alumnae Association on January 24th.

The Student Association sponsored a Carnival on December 4th, and on April 2nd the Class of 1938 gave a very successful minstrel show in St. Mark's Auditorium.

Throughout the year Tea has been served in the Residence two afternoons each week, and, on special occasions. These moments of relaxation have been enjoyed by graduates as well as students.

HEALTH SERVICE FOR STUDENTS AND GRADUATES

Because of the very excellent work of the Health Service the health of the student and graduate groups has been fairly good despite the epidemic of influenza which raged during December and January.

At this time many were ill and much nursing time was lost. It was necessary for the Commissioner to assign special nurses to replace those off duty ill. This condition, however, prevailed throughout the City in both private and public hospitals, and while Harlem suffered severe shortage of nurses, we fared no worse than any other hospital.

Miss Elise Anderson has been appointed as Assistant to the Health Director because the work of the Health Service has increased in volume as well as in detail since it assumed responsibility for the health of the graduate group.

REPORT OF STATE BOARD INSPECTION

The Annual visitation of the State Board Inspector was made December 4, 1936 and resulted in a very gratifying report from the Department.

RESIDENCES

The School is now in possession of two well-built, well-furnished residences. Included in the residence unit are 312 individual sleeping rooms; an adequate number of lounge and social rooms, a library, a laundryette; and the educational unit.

Plans are under way to increase the library facilities in respect to housing the collection and to providing more reading space. The library now contains 1,431 books and several hundred pamphlets, reprints, and periodicals.

In point of the value of the collection, the organization and classification, and the reference service, Harlem Hospital Nursing School Library ranks with the finest in the City. There are two full-time librarians on duty, one of whom is a Works Progress Administration Worker.

FINANCIAL AID FOR NEEDY STUDENTS

Last year we called attention to the fact that many young women applying for admission to this school were unable to come after being accepted, because they could not finance themselves through the Freshman Period. We have made some efforts to interest groups and individuals in this worthy cause but as yet we have not been able to make much of an impression. It is hoped that those who are here tonight will take this matter to heart and help us begin to build a fund for the purpose of helping worthy students.

GRADUATE STAFF

There have been no important changes in the graduate nursing staff during the year. The staff now numbers 251. Of this number, twenty-two (22) have been appointed since January 1, 1937.

NURSES ASSIGNED THROUGH THE WORKS PROGRESS ADMINISTRATION

Throughout the year, we have absorbed practically all of the nurses assigned to us under the authority of the Works Progress Administration. There are now on duty, under this authority, but three (3) registered nurses and twenty (20) non-registered nurses, the latter group working as nurse attendants.

CONVENTIONS

Two important nursing conventions were held in New York during the year, namely, the National Association of Colored Graduate nurses, and the New York State Nurses Association.

The National Association of Colored Graduate Nurses' Convention was held from August 18th through August 21st. The graduates and the students of this Hospital participated in both the deliberations and the activities of the Convention. The

School entertained the delegates of the convention at a Tea on Wednesday, the 19th; and the second General Meeting of the Student Section of the Convention was held in the Auditorium on Thursday. The Luncheon Meeting of that day was likewise held here. The visiting students, speakers, and several guests being entertained by our hospital.

Throughout the Convention, clinics, conferences, and demonstrations were held for the visiting delegates.

Practically all of the graduate staff attended the meetings of the New York State Nurses Convention, and student delegates were sent by the Student Association. Many persons attending the convention visited the hospital.

Miss Margaret Dudley, Educational Director, was sent by the Board of Managers as a delegate from the School, to the Regional Conference of the National Association of Colored Graduate Nurses, which was held in Richmond, Virginia, March 27th-28th.

PATIENT CENSUS

The bed capacity of the hospital has been increased to 672.

Throughout the year the hospital has been filled beyond capacity, on several occasions the number exceeding 700. The average census for the year was 599.2. The highest being 704 and the lowest 438. The average patient days' stay in the hospital was 12.3.

We had hoped that as conditions in the community improved the number of persons seeking in-patient care would diminish, but, to date, we have not found this to be the case; in fact, as the number of extern agencies increase the greater the number of eligible applicants to the hospital has become. And this, probably, is as it should be, for as confidence in the institution increases and as public health education becomes more effective, the greater should be the demand for scientific hospital care.

STAFF EDUCATION PROGRAM

There have been no essential changes in this program. Meetings have been held with as much regularity as the pressure of work would permit. However, because experience has proved this program to be of the utmost importance in the maintenance of interest and efficiency in the graduate staff, we have devoted as much time to its development, as has been available. Miss Brewer, Director of Supervision is in charge of this work.

IMPROVEMENT IN THE PHYSICAL PLANT

The Main Building is being thoroughly renovated, and modern improvements for more efficient care of the patients are to be installed. At the present time the north end of the building is being remodeled, and while we are terribly discommoded, we are looking forward with great pleasure to these new facilities.

A new service has been developed, for the In-patient care of diseases of the eye, ear, nose and throat. We value this service because it fills a long felt need.

OUT-PATIENT DEPARTMENT

The facilities of the Out-patient Department have been greatly augmented by the recent renovations and developments. At the present time the Out-patient Department consists of thirty (30) clinics one hundred sixty-two (162) doctors and thirty-one (31) graduate nurses. During the year 44,182 new patients were admitted and 275,682 revisits were made, a total of 319,864 visits for the year.

The students now spend an average of twelve weeks in the dispensary and it is of the greatest value to the student program to have this rich field for the study of the community aspects of illness. The Student Program and Graduate Nurse Staff Education Program are carried on under the able direction of Miss Irma White, Class, 1931.

ACKNOWLEDGMENTS

This report would be incomplete without an acknowledgment of our indebtedness to the individuals and groups who have cooperated to make our work effective and worthwhile.

Thus we take this occasion to thank our most able Board of Managers for their great interest and assistance. They have given most generously of themselves to this work.

We wish to take this opportunity of thanking the Commissioner, his Deputies, and Division of Nursing for their understanding and sympathetic assistance in carrying on the activities of the nursing service and the school.

To Mr. Dermody, our Superintendent, we wish to tender our deep gratitude for his help and the numerous courtesies and privileges which he has extended to us.

Once more it is our pleasure and privilege to extend to Dr. Whiteman and to Dr. Wright, the School physicians, our deep gratitude for their daily ministrations. Day or night, in season or out, these men have been ever-ready to serve those of our School, Staff, or Faculty, who have needed medical attention. We want them to know that we are deeply grateful for all that they have done.

The many problems of our daily job are made easier of solving because of the cooperation of our fellow-workers in the other departments. We are happy to have this opportunity of thanking them.

Once more, also, we take occasion to thank our friends and neighbors in Harlem for their cooperation in helping us understand our nursing problems in terms of community needs.

To my assistants, the Staff, and the Students let me express my appreciation of their cooperation and their efforts to give the best care possible to our patients.

And finally, a word to the Graduates—Alma Mater—Harlem—has given them her best. It is our fervent wish that they may be worthy members of the profession for which she has prepared them; and we hope that they may bring honor to their school.

Respectfully submitted,

SADIE J. O'BRIEN, R. N.,
Superintendent of Nurses.

HARLEM HOSPITAL SCHOOL OF NURSING AWARDS

The following awards were announced at the graduation exercises on May 12, 1937.

The prize for highest scholastic record consisting of \$50.00 given by the Manhattan Medical Society is given to:

MISS MARGARET HOOE
Honorable Mention:
MISS VELMA HENRY
MISS MOLLIE JO THOMAS

The prize for highest proficiency in bedside care—the Doctor Connor Memorial award of \$25.00 given by Mrs. Alfred Chabot goes to:

MISS VELMA HENRY
Honorable Mention:
MISS WILLA GRAHAM
MISS BLANCHE THOMPSON

A friend of the School gives a prize of \$15.00 to the most outstanding student in the graduating class who has devoted most time and effort to developing the School. This prize goes to:

MISS ALMEDA FLEMING
Honorable Mention:
MISS GLADYS WILLIAMS
MISS WILLA WATKINS

To the student who has maintained best health a School pin is given by the Gamma Delta Sigma Sorority. This prize goes to:

MISS HELEN GOODE
Honorable Mention:
MISS MARGARET HOOE
MISS WILLA WATKINS

As the student in senior class who has done best work in gynecology the Doctor Henry C. Falk Prize of \$15.00 is awarded to:

MISS BEATRICE LABEAUX
Honorable Mention:
MISS BLANCHE WARD
MISS THELMA HALL
MISS RUTH CUFF

Sixty-Fourth Annual Report

OF THE

Bellevue Training School for Nurses

1937

CERTIFICATE OF INCORPORATION

The Training School For Nurses

The undersigned citizens of the State of New York and of the United States of America, all being of full age, desire to form a charitable society under the Act of the Legislature of the State of New York, passed in the year 1848, entitled, "An Act for the incorporation of benevolent, charitable, scientific and missionary societies," and the acts amendatory thereof, do make and file this certificate:

ARTICLE I. The name by which this society shall be known is "The Training School for Nurses."

ARTICLE II. The object of this society is the training of nurses for the sick in order that women shall find a school for their education and the public shall reap the advantage of skilled and educated labor.

ARTICLE III. The number of directors of this society shall be ten, who shall be for the first year Mrs. W. H. Osborn, Mrs. Robert Woodworth, Mrs. William Preston Griffin, Mrs. Lucius Tuckerman, Miss A. H. Woolsey, Miss Ellen Collins, Miss Julia Gould, Mr. Henry G. Stebbins, Mr. Chandler Robbins, Dr. W. G. Wylie.

ARTICLE IV. The principal place of business of this society shall be in the City and County of New York.

Dated, New York, February 2, 1874.

ELIZABETH C. HOBSON, *President*,
VIRGINIA R. OSBORN,
ALLINE P. WOODWORTH,
ABBY HOWLAND WOOLSEY,
ELIZA WOLCOTT TUCKERMAN.

382583

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

On this second day of February, 1874, before me personally appeared Elizabeth C. Hobson, President; Virginia R. Osborn, Alline P. Woodworth, Abby Howland Woolsey, and Eliza Wolcott Tuckerman, five of the above named incorporators, to me known to be the same persons described in and who executed the foregoing certificate, and severally acknowledged to me that they executed the same.

S. B. GOODALE,
Notary Public (23),
New York County.

(SEAL)

Filed May 9, 1874.

STATE OF NEW YORK
CITY AND COUNTY OF NEW YORK } ss.:

I, William J. McKenna, clerk of the said City and County, and clerk of the Supreme Court of said State for said County, do certify that I have compared the preceding with the original certificate of incorporation of The Training School for Nurses, filed May 9, 1874, on file in my office, and that the same is a correct transcript therefrom, and the whole of such original. In witness whereof, I have hereunto subscribed my name, and affixed my seal this 7th day of March, 1892.

WM. J. MCKENNA, *Clerk.*

By order of Court, name changed to

THE BELLEVUE TRAINING SCHOOL FOR NURSES

April 14, 1903.

CONSTITUTION and BY-LAWS *of* BELLEVUE TRAINING SCHOOL FOR NURSES

ARTICLE I.

The name by which this Society shall be known is The Bellevue Training School for Nurses.

ARTICLE II.

The object of this Society is the training of nurses for the sick in order that women shall find a school for their education and the public shall reap the advantage of skilled and educated labor.

BY-LAWS

I. MEMBERSHIP.

The Society shall consist of Honorary and Active and Supporting Members.

Honorary Members shall be elected by the Board of Managers for valuable aid or important service rendered to the School.

Active Members shall be those who serve on the Board of Managers.

Supporting Members shall be those who make an annual subscription.

II. BOARD OF MANAGERS

The Board of Managers shall be the same persons as those appointed to the Board of Managers of the Schools for Nursing of Bellevue and Allied Hospitals.

No member of the Board of Managers shall receive any compensation for services rendered.

III. REPORTS.

The Board of Managers shall keep Minutes of its meetings and shall make an Annual Report to the Department of Hospitals.

IV. MEETINGS.

The Board of Managers of the Bellevue Training School for Nurses shall hold an Annual Meeting in March or April and such other meetings as may be called by the President. Five members shall constitute a quorum.

V. OFFICERS.

The officers of the Society shall be a President, an Executive Vice-President, a Second Vice-President, a Secretary, a Treasurer and an Assistant Treasurer. They shall be elected annually by a two-thirds vote by ballot of the Board of Managers, from among its members, with the exception of the Assistant Treasurer, who need not be a member of the Board of Managers. In case of the death or resignation of an officer, a successor for the remainder of the year may be elected by a two-thirds vote by ballot of the Board of Managers at any regular or special meeting of the Board, two weeks notice in writing having been given by the President or the Secretary.

VI. NOMINATING COMMITTEE.

There shall be a Nominating Committee for officers, consisting of three members of the Board of Managers, named by the President, who shall prepare and submit a ticket annually to the Board. This ticket must be submitted in writing to each member two weeks before the annual meeting of the Board of Managers.

VII. PRESIDENT.

The President shall preside at all meetings of the Board of Managers, and shall call special meetings at her discretion, or upon the written request of three members of the Board. The President shall appoint all special and sub-committees. The President may delegate any or all of these duties to the Executive Vice-President, subject to approval by the Board of Managers.

VIII. VICE-PRESIDENT.

The Executive Vice-President shall in the absence of the President, perform the duties of the President. She shall also perform such other duties of the President as the President shall delegate to her, subject to approval by the Board of Managers.

IX. SECRETARY.

The Secretary shall perform the duties usually appertaining to this office.

X. TREASURER.

The Treasurer shall keep all the accounts of the Board of Managers and render a monthly statement. An Assistant Treasurer may be appointed by the Board of Managers when found necessary.

XI. BY-LAWS.

These By-laws may be amended by a two-thirds vote at the annual meeting of the Society, due notice being given in writing.

MINUTES OF THE BOARD OF MANAGERS' ANNUAL MEETING

The Annual Meeting of the Board of Managers of the Incorporated Society of the Bellevue Training School for Nurses was held on Friday, April 2nd, 1937 at 11 A. M. at 440 East 26th Street, New York, N. Y.

Present: Mrs. Blagden—in the Chair.

Mrs. Aldrich	Mrs. Forsyth
Miss Iselin	Miss Potter
Mrs. Auchincloss	Mrs. Reed
Mrs. Ferrer	Mrs. Hoyt
Mrs. Ballantine	Mrs. White
Mrs. Franklin	Mrs. Dulles
Mrs. Spence	

The minutes of the last Annual Meeting were read and approved. The Treasurer's Annual Report was read, accepted and ordered filed.

The President having appointed a Nominating Committee with Mrs. Beale as Chairman, the report of the Nominating Committee was called for and the following ticket was submitted:

President.....	Mrs. Linzee Blagden
Executive Vice President..	Mrs. J. Howland Auchincloss
Second Vice President.....	Miss Louise Iselin
Secretary.....	Mrs. Winthrop W. Aldrich
Treasurer.....	Mrs. George Franklin
Assistant Treasurers.....	Mrs. John Foster Dulles
and the Bank of New York and Trust Co., Madison Avenue Branch	

On motion, duly made and seconded the Secretary was instructed to cast one ballot for the entire ticket which was duly elected.

It was moved by Mrs. Franklin, seconded by Miss Iselin that Mrs. Osborn be appointed an Honorary member of the Board of Managers of the Incorporated Society of the Bellevue Training School for Nurses.

The following resolution was moved, seconded and passed:

That the Osborn Hall Committee and the officers of the Board are authorized to make any decisions, to sign any papers that may be necessary in connection with legal matters pertaining to Osborn Hall and adjacent property, during the Summer months when regular meetings of the Board are not held.

The following resolution was moved, seconded and passed:

That the Board of Managers of the Incorporated Society of the Bellevue Training School for Nurses does hereby ratify, approve and confirm all acts performed by the officers, agents and representatives of the Bellevue Training School for Nurses pursuant to authorization of the Board of Managers of the Schools for Nursing of Bellevue and Allied Hospitals and grants to them the same force and effect as if they had been authorized by the Board of Managers of the Incorporated Society of Bellevue Training School for Nurses.

There being no further business, on motion, duly seconded, the Annual Meeting was adjourned.

HARRIET ALDRICH,
Secretary.

REPORT OF THE OSBORN HALL COMMITTEE 1936—1937

This year again the Committee reports with regret that the City has not given a decision on the tax exemption of Osborn Hall, the protested tax for 1934, arrears on vacant Lot 13 or the encroachment of the Nurses Residence on Osborn Hall property, and in consequence rent is still being withheld by the City for the 53 rooms it leases from Osborn Hall, pending a settlement on these questions between the City and the Incorporated Society of the Bellevue Training School.

Data is similar to that given in the 1936 Report so is not repeated here.

The Audited financial Reports of Osborn Hall, including the Shop, for 1936, have been submitted to the Board of Managers and filed by the Treasurer.

This Report shows, that due to stringent economy and the competent administration of Miss Marian Smith, plus the saving of fuel effected through the oil furnaces, Osborn Hall has met its estimated budget, if not including depreciation, for 1936 and the first quarter of 1937, and has not therefore had to call on the General Funds of the Training School.

Through a donation of \$10,000 to Osborn Hall, \$7,000 has been refunded to the Training School for money advanced in 1935 and 1936 and \$3,000 has been kept as a Reserve to meet

possible deficit during the Summer, when room rentals and use of the Restaurant and Coffee Room are less, due to vacations. Should this full amount not be required the balance will be applied to major repairs and new equipment greatly needed, but which cannot be met in the estimated Budget.

The demand for rooms during the winter has exceeded the supply, and the use and appreciation of the increasing facilities afforded in Osborn Hall to graduate nurses, doctors and others connected with the hospital, stimulate the Committee to continue its efforts to maintain its usefulness, but until the deferred settlement relative to taxes, etc., is adjusted it is discouraging and difficult to carry on the administration, with an income which barely meets the budget, makes no allowance for depreciation and does not permit of major repairs which soon will be imperative.

The Shop rendering needed service, has fully met its expenses, with something over which is applied to the general maintenance account of Osborn Hall.

Respectfully submitted,

OSBORN HALL COMMITTEE

MRS. WM. CHURCH OSBORN,
Chairman

MRS. HOWLAND AUCHINCLOSS

MRS. JOSE FERRER

MRS. GEORGE FRANKLIN

MRS. HARRY FORSYTH

MRS. WINTHIROP ALDRICH

PROPERTY OF BELLEVUE TRAINING SCHOOL FOR NURSES

Income received from securities in the following custodian accounts of the Bellevue Training School for Nurses, Inc., from January 1, 1936 to and including December 31, 1936:—

General Fund	\$2,794.04
Used for general expenses.	
Edith Northcote Fund	1,622.77
Used for convalescent care and recreation.	
Mary DeWitt Cuyler Fund	697.50
Paid to Alumnae Association for sick nurses.	
Mrs. William Preston Griffin Fund	50.00
Used for prizes.	

REAL ESTATE

Osborn Hall—A six-story building with a frontage of 110 feet on 26th and 125 feet on 25th Street and a vacant lot adjoining 100 feet deep and 25 feet wide fronting 25th Street.

The building is used as headquarters of the Alumnae Association, and as a center of activities for those connected with the hospital. Most of the 185 rooms are rented to Bellevue Graduates. Fifty-three of these rooms are rented by the City to house graduate nurses employed in Bellevue Hospital. There are Assembly and Reception Rooms, a Shop, a Restaurant, an Alumnae Committee Room and the Registry Office.

The Annex—An eight-story building with a 50 foot frontage on 26th Street, 100 feet deep, accommodates 85 guests and is at present rented to the city to house graduate nurses.

MRS. GEORGE S. FRANKLIN, *Treasurer*,
The Bellevue Training School for Nurses, Inc.,
419 East 26th Street,
New York, N. Y.

Dear Madam :

Pursuant to engagement I have made an examination of the recorded cash receipts and of the disbursements as to income and expenses of the General Fund of

THE BELLEVUE TRAINING SCHOOL FOR NURSES, INC.
for the year ended December 31, 1936 and present herewith the following statement :

*Statement of Cash Receipts and Disbursements of the
General Fund for the Year Ended December 31, 1936.*

In connection with the foregoing I examined or tested accounting records of the corporation and other supporting evidence including confirmation of cash by inspection or certificate obtained from the depository and obtained information and explanations from the Treasurer of the Corporation.

In my opinion based upon such an examination the attached statement sets forth the recorded cash receipts and disbursements of the general fund for the year ended December 31, 1936.

Very truly yours,

FREDERICK FISHER, JR.,
Certified Public Accountant.

New York, N. Y.
February 10, 1937.

THE BELLEVUE TRAINING SCHOOL FOR NURSES, INC.
STATEMENT OF CASH RECEIPTS AND DISBURSEMENTS OF THE GENERAL FUND FOR THE
YEAR ENDED DECEMBER 31, 1936

Balance, December 31, 1935.....\$	\$	\$	DISBURSEMENTS	\$
In bank	7,600.55		Expenses	
Petty Cash funds	400.00	8,000.55	Salaries — Bellevue	\$ 235.00
			Salaries — Nursery School	495.00
RECEIPTS			Salaries — Health Service	2,700.00
Income			Salaries — Recreation and guidance	1,620.00
Subscriptions	565.00		Pension	600.00
Donations for:				
Mills School	200.00		Office expense:	
General	1,743.45		Salaries	1,320.00
Special — for Osborn Hall	10,000.00	11,943.45	Miscellaneous	327.41
				1,647.41
Income from invested funds:				
General fund (includes interest			Printing annual report	247.00
from Osborn Hall note).....	2,794.04		Scholarships	1,250.00
Mrs. William Preston Griffin			Legal	1,410.33
Fund	50.00	2,844.04	Graduation prize — Griffin Fund....	
			Fees paid to bank acting as cus-	
Rent from New York City.....	17,875.00		todian of securities	101.29
			Miscellaneous	141.02
Total Income Receipts	33,227.49		Bellevue House (Nurses Residence)	
			Salaries	120.00
Other Receipts			Wages	420.00
Received from Educational and Recrea-			Miscellaneous	276.66
tional Fund	5,977.17			
Transferred from principal account...	2,543.60		Senior House	
Payment received for account of in-			Salaries	300.00
vested funds Eil mortgage.....	5,000.00		Wages	1,680.00
Refund on fund for salaries advanced			Fuel	1,183.25
during prior period	1,206.50		Water rates	883.50
Refund of payment account real estate			Gas	23.96
taxes — Senior House — Duryea,			Electricity	1,864.74
Zunino & Amen (see contra).....	2,700.00		Replacement of equipment and re-	
			pairs	371.52
Total Other Receipts	17,427.27		Real estate taxes	3,394.71
Total Receipts	50,654.76		Insurance	334.04
			Telephone	13.74
Total	\$58,655.31			10,049.46
			Total Expenses	21,363.17

Other Disbursements

Educational and Recreational Fund...	6,815.50
Transferred to principal account for payment of Osborn Hall note.....	7,000.00
Transferred to Osborn Hall.....	3,000.00
Loans to Osborn Hall.....	1,858.60
Transferred to principal account — pay- ment received on Eil mortgage.....	2,500.00
Transferred to Mary de Witt Cuyler Fund payment received on Eil mort- gage	2,500.00
Payment account of real estate taxes — Senior House—Duryea, Zunino & Amen (see refund contra).....	2,700.00

Total Other Disbursements	26,374.10
Total Disbursements	47,737.27

Balance, December 31, 1936

In bank	10,518.04
Petty cash funds	400.00
	*10,918.04

\$58,655.31

Total

\$58,655.31

* In addition to the above cash balance there is due from the
Osborn Hall Committee \$9,738.00 representing the unpaid
balance on advances made for the account of that
Committee.

Audited by

FREDERICK FISCHER, JR.

Member of the American Institute of Accountants.

Respectfully submitted,

MRS. GEORGE S. FRANKLIN,

Treasurer.

EDITH NORTHCOTE FUND—BELLEVUE TRAINING SCHOOL FOR NURSES, INC.

STATEMENT OF CASH RECEIPTS AND DISBURSEMENTS AS TO INCOME FOR THE YEAR ENDED DECEMBER 31, 1936

Balance December 31, 1935.....	\$1,847.69
RECEIPTS	
Income from securities, transferred from Agency account	\$1,622.77
TOTAL RECEIPTS	1,622.77
	<u>\$3,470.46</u>
DISBURSEMENTS	
Tuberculosis Auxiliary	1,500.00
Educational and Recreational Fund..	600.00
Auditing service	15.00
TOTAL DISBURSEMENTS	\$2,115.00
BALANCE AS TO INCOME, DECEMBER 31, 1936	<u><u>\$1,355.46</u></u>

MARY DEWITT CUYLER FUND BELLEVUE TRAINING SCHOOL FOR NURSES, INC.

STATEMENT OF CASH RECEIPTS AND DISBURSEMENTS AS TO INCOME FOR THE YEAR ENDED DECEMBER 31, 1936

Balance—December 31, 1935.....	\$ 323.54
RECEIPTS	
Income from securities	\$ 697.50
TOTAL RECEIPTS	697.50
	<u>\$1,021.04</u>
DISBURSEMENTS	
Remitted to Alumnae Association Bellevue Training School for Nurses, Incorporated	649.79
TOTAL DISBURSEMENTS	649.79
BALANCE, DECEMBER 30, 1936	<u><u>\$ 371.25</u></u>

REPORT OF THE ALUMNAE ASSOCIATION OF THE BELLEVUE TRAINING SCHOOL FOR NURSES, 1936-1937

We are glad to report that there has been no cause for unemployment for those nurses who wish to work. The demand for nurses is greater than the supply.

There has been a great deal of activity in the Association during the year. The events of greater interest are the following: the appointment of a full time treasurer, the resuming of the publication of Bellevue Quarterly, the generous financial support for legislation, the project, at present under way, of printing a roster of all Bellevue graduates, the changing of the Carrie J. Brink Scholarship Fund into the Carrie J. Brink Memorial Library Fund, adding a new amendment to the Pension Fund, the complete revision of by-laws to coincide with those of the District and the State, and the establishing of the Alice D. Osborn scholarship loan fund as a tribute to the loyalty and devotion of Mrs. Osborn, on her retirement from active service as President of the Board of Managers.

The chief social affairs have been the Alumnae dinner, two alumnae dances, teas in honor of Miss Irene Robertson and Miss Maud Kelley and a share in the tea given in honor of Mrs. Osborn.

The following statistics concerning our membership and disbursements of funds may be of interest:

Total membership January 1, 1936:

Resident	376
Non-resident	108
Associate	85
Life	9
Charter	3
Honorary	1

Total membership January 1.....	582
New Members	101
Deaths	5
Total membership December 31.....	678

Pension Fund membership.....	98	
New Members	0	
Deaths	5	
Total membership December 31		93
Disbursements from Benevolent Funds:		
Jane A. Delano Fund.....	\$ 562.59	
Alice Keteltas Fund	190.00	
Mary DeWitt Cuyler Fund	1,170.00	
Payments from Sick Fund	1,153.00	
Total Disbursements		\$3,075.59

Respectfully submitted,

FLORENCE BACON,
President.

REGISTRY REPORT

1936

The annual report of the activities of the Registry of the Bellevue Alumnae Association from January 1st to December 31st, 1936 is as follows:

	No. of Calls
Bellevue Hospital	1,780
Cancer Clinic	7
City Hospital	104
Flower Hospital	51
Fordham Hospital	410
Gouverneur Hospital	82
Gotham Hospital	4
Greenpoint Hospital	56
Kings County Hospital	21
Lincoln Hospital	4
Manhattan Eye and Ear Hospital.....	1
Manhattan General Hospital	2
Metropolitan Hospital	230
Morrisania Hospital	473
Neurological Hospital	8
New York Hospital	25
New York Infirmary	7
New York University Clinic	5
Post Graduate Hospital	47
Polyclinic Hospital	1
Presbyterian Hospital	1
Regent Nursing Home	30
Ruptured and Crippled Hospital	15
Tonsil Hospital	41
Queens General Hospital	181
Queensboro Hospital	14
Willard Parker Hospital	72
Physicians' calls to Hotels and Homes..	830
Hourly Nursery Calls	22
Clinic—Department of Parks.....	16

Camp Positions	10	
Federal Bureau of Investigation	17	
Institutional & Vacation Relief Positions	25	
Total Number of Calls received.....		4,536
Calls cancelled	103	
Calls not filled	174	
Total Number of Calls filled.....		4,259
Registry Enrollment, January 1, 1936—156		
Registry Enrollment, December 31st, 1936—145		

Respectfully submitted,

ALICE BENEDICT,
Registrar.

BOARD OF MANAGERS OF THE NURSING SERVICE BELLEVUE, HARLEM, FORDHAM AND GOUVERNEUR HOSPITALS

A list of the Members of the Board of Managers of the Training School from its Inception in 1874 to date — 1936 *

Mrs. T. M. Adams	1877-1878	2 years	} 10 years
Mrs. T. M. Adams	1880-1887	8 years	
Mrs. Winthrop W. Aldrich	1923-1936	14 years	— still serving
Mrs. Charles Alexander	1908	1 year	
Mrs. John H. Amen	1934-1935	2 years	
Mrs. J. Howland Auchincloss.....	1925-1936	12 years	— still serving
Mrs. C. H. Baldwin	1890	1 year	
Mrs. Arthur A. Ballantine	1934-1936	3 years	— still serving
Miss Edna Barger	1919-1922	4 years	
Mrs. Blaine Beale	1923-1936	14 years	— still serving
Mrs. Elliot Benedict	1903-1920	18 years	
Mrs. James H. Benedict	1889-1908	20 years	
Mrs. S. N. Benjamin	1887-1889	3 years	
Miss Ed. Binninger	1878-1880	3 years	
Mrs. George Tucker Bispham	1919-1936	18 years	— still serving
Mrs. Linzee Blagden	1909-1936	28 years	— still serving
Mrs. George Blumenthal	1908-1920	13 years	
Mrs. John E. Body	1876	1 year	
Miss Mary T. Bradley	1924-1931	8 years	
Mrs. J. W. Brannan	1903-1911	9 years	
Mrs. Theodore Bronson	1897-1902	6 years	
Miss Cornelia Bryce	1909-1914	6 years	
Mrs. Lanman Bull	1888-1890	3 years	
Mrs. E. J. Fraser Campbell	1910-1912	3 years	
Mrs. Henry G. Chapman	1876	1 year	
Miss Caroline Choate	1913-1919	7 years	
Miss Mabel Choate	1909-1915	7 years	
Miss Angelica Church	1897-1898	2 years	
Mrs. Herbert L. Coffin	1903-1904	2 years	
Miss Ellin Collins	1874	1 year	
Miss Cornell	1883	1 year	
Miss Edith Cornell	1878	1 year	
Mrs. E. N. Crosby	1876-1877	2 years	
Miss Cunningham	1884-1886	3 years	} 13 years
Miss Cunningham	1886-1896	9 years	
Miss Cunningham	1898	1 year	
Miss Sara Cunningham	1920-1922	3 years	
Mrs. General E. B. Custar	1886-1892	7 years	
Miss Eleanor DeGraff Cuyler	1912-1917	6 years	
Mrs. Theodore Cuyler	1884-1892	9 years	
Mrs. Paul A. Dana	1909-1917	9 years	
Mrs. William Starr Dana	1891	1 year	
Mrs. Frederick S. Dennis	1893-1896	4 years	
Mrs. J. Lloyd Derby	1921-1925	5 years	
Mrs. Edward Dickerson	1886-1889	4 years	
Miss Grace Dodge	1881	1 year	

* Compiled by Miss Blanche Potter.

Mrs. Bayard Dominick	1921-1927	7 years
Mrs. Archibald Douglas	1926-1936	11 years — still serving
Miss Martha Draper	1906-1908	3 years
Miss Duer	1897-1902	6 years
Mrs. J. Foster Dulles	1935-1936	2 years — still serving
Mrs. Malcolm Edgerton	1934	1 year
Mrs. John Elliott	1924-1933	10 years
Mrs. Richard Emmet	1935-1936	2 years
Mrs. Robert Temple Emmet	1901-1907	7 years
Mrs. John C. Eno	1882-1884	3 years
Miss Harriet D. Fellowes.....	1877-1886	10 years }
Miss Harriet D. Fellowes.....	1891-1911	21 years }
Mrs. José Ferrer	1927-1936	10 years — still serving
Miss E. Fish	1882-1883	2 years
Mrs. Ezra Fitch	1923-1927	5 years
Mrs. Harry Forsythe	1913-1936	19 years — still serving
Mrs. Charles B. Fosdick	1895-1897	3 years
Mrs. Edward P. Fowler	1910-1918	9 years
Mrs. Mortimer Fox	1923-1925	3 years
Mrs. George S. Franklin	1928-1936	9 years — still serving
Mrs. James Gerard	1913	1 year
Mrs. Douglas Gibbons	1922-1925	4 years
Mrs. J. M. Goetchius	1893-1919	27 years
Miss Goodhue	1882	1 year
Miss Julia Gould	1874	1 year
Mrs. Wm. Preston Griffin	1874-1915	42 years
Mrs. Gaspar Griswold	1888-1892	5 years
Mrs. Raymond Guest	1936	1 year — still serving
Miss Frances Hadden	1918-1919	2 years }
Miss Frances Hadden	1932-1933	2 years }
Mrs. N. Preston Hallowell	1936	1 year — still serving
Mrs. Alexander Hamilton	1875-1889	15 years
Mrs. W. H. Harris	1896	1 year
Mrs. John A. Hartwell	1917-1936	20 years — still serving
Mrs. Peter Hayden	1890-1896	7 years
Mrs. Alfred Hess	1914-1936	23 years — still serving
Mrs. Joseph Hobson	1876-1887	12 years
Miss Hoffman	1893-1896	4 years
Mrs. J. Peter Hoguet	1924-1929	6 years
Mrs. Moses Hopkins	1900-1908	9 years
Mrs. G. Beekman Hoppin	1935	1 year
Miss Elizabeth S. Hoyt	1923-1924	2 years
Mrs. Franklin C. Hoyt	1918-1920	3 years }
Mrs. Franklin C. Hoyt	1927-1935	9 years }
Mrs. Robert Huntington	1885-1918	34 years
Miss C. E. Hyde	1880	1 year
Mrs. William H. Hyde	1906-1907	2 years }
Mrs. William H. Hyde	1909-1919	11 years }
Miss Irving	1875-1877	2 years
Miss Georgine Iselin	1900-1917	18 years
Miss Louise M. Iselin	1915-1936	22 years — still serving
Miss Theresa Iselin	1912	1 year

Miss Louise Langdon Kane	1905-1927	23 years	
Miss Elizabeth D. H. Kean	1896-1904	9 years	} 18 years
Miss Elizabeth D. H. Kean	1912-1920	9 years	
Mrs. Foster Kennedy	1920-1924	5 years	
Mrs. Gustav H. Kissel	1876	1 year	} 3 years
Mrs. Gustav H. Kissel	1882-1883	2 years	
Mrs. Edwin Koehler	1929-1936	8 years	— still serving
Mrs. Hartman Kuhn	1876-1877	2 years	
Mrs. C. Grant La Farge	1906-1933	28 years	
Mrs. Alexander Lambert	1912-1934	23 years	
Mrs. E. W. Lambert	1891	1 year	
Mrs. David Lane	1876-1882	7 years	
Miss Langdon	1892-1894	3 years	
Mrs. James F. D. Lanier	1889-1890	2 years	
Mrs. A. S. Le Duc	1906-1914	9 years	
Mrs. B. Franklin Lee	1888	1 year	
Mrs. William P. Lee	1881-1883	3 years	
Mrs. Edgar Leonard	1930-1936	7 years	— still serving
Mrs. Warfield Longcope	1922	1 year	
Miss Anna Lusk	1903-1927	25 years	
Mrs. Charles S. McCain	1931-1934	4 years	
Mrs. Charles McCann	1929-1930	2 years	
Mrs. George B. McClellan	1904-1911	8 years	} 15 years
Mrs. George B. McClellan	1918-1924	7 years	
Mrs. John J. McCloy	1935-1936	2 years	— still serving
Mrs. Stafford McLean	1925-1931	7 years	
Dr. Katherine Merritt	1928-1929	4 years	
Mrs. Lucius Miller	1919-1920	2 years	
Mr. George Montague	1885-1894	10 years	
Mrs. George Montague	1890-1894	5 years	
Mrs. D. Percy Morgan	1895	1 year	
Mrs. Henry S. Morgan	1930-1931	2 years	
Miss Ruth Morgan	1903-1913	11 years	} 30 years
Miss Ruth Morgan	1915-1933	19 years	
Mrs. William D. Morgan	1878-1881	4 years	
Mrs. Lewis S. Morris	1921-1936	16 years	— still serving
Mrs. Richard Mortimer	1909-1924	16 years	
Mrs. D. Grinnell Noyes	1936	1 year	— still serving
Mrs. Wm. Church Osborn	1900-1936	37 years	— still serving
Mrs. William H. Osborn	1874-1875	2 years	} 28 years
Mrs. William H. Osborn	1877-1902	26 years	
Mrs. Douglas Paige	1925-1928	4 years	
Miss Mary Parsons	1914-1917	4 years	
Mrs. Stephen Peabody	1900-1901	2 years	
Mrs. Henry E. Pallew	1877-1878	2 years	
Mrs. F. K. Pendleton	1908-1911	4 years	
Miss E. P. Perkins	1875-1876	2 years	} 7 years
Miss E. P. Perkins	1885-1889	5 years	
Mrs. Gifford Pinchot	1915-1918	4 years	
Mrs. James W. Pinchot	1882-1898	17 years	
Miss A. Pine	1901-1908	8 years	
Mrs. Frank Polk	1920	1 year	
Miss Lily Polk	1935	1 year	
Mrs. William M. Polk	1905-1917	13 years	
Miss Blanche Potter	1910-1936	27 years	— still serving

Mrs. J. Nilson Potter	1876	1 year
Miss Emily Potts	1920	1 year
Mrs. John T. Pratt	1916-1919	4 years
Mrs. William S. Rainsford	1899-1934	36 years
Miss F. Redmond	1878-1881	4 years
Mrs. Lansing Reed	1929-1936	8 years — still serving
Mrs. Whitelaw Reid	1883-1889	7 years } 46 years
Mrs. Whitelaw Reid	1893-1931	39 years }
Mrs. William B. Rice	1903-1905	3 years
Mrs. Herbert D. Robbins	1906-1909	4 years
Mrs. Nelson Rockefeller	1932-1936	5 years — still serving
Mrs. Edmund P. Rogers	1932-1935	4 years
Mrs. W. E. Rogers	1882-1883	2 years
Mrs. J. West Roosevelt	1890-1891	2 years
Mrs. Allen Ryan	1909	1 year
Miss Sarah T. Sands	1879-1881	3 years
Mrs. Francis M. Scott	1897-1916	20 years
Mrs. Alfred Seton	1920-1923	4 years
Miss Helen E. Sherman	1889	1 year
Mrs. William D. Sloane	1908	1 year
Mrs. Kenneth Spence	1932-1936	5 years — still serving
Mr. Henry G. Stebbins	1874-1876	3 years
Mrs. Leopold Stern	1908-1913	6 years
Mr. James Stillman	1899-1905	7 years
Mrs. George Storm	1936	1 year — still serving
Mrs. James Sullivan	1884	1 year
Mrs. Arthur Swann	1918	1 year
Mrs. John A. Swett	1877-1888	12 years
Mrs. Henry A. C. Taylor	1885-1899	15 years
Mrs. Warren Thorpe	1928-1934	7 years
Mrs. Howard Townsend	1909-1919	11 years
Mrs. Charles Tracy	1877-1878	2 years
Miss Susan B. Travers	1882-1885	4 years
Mr. Amos H. Trowbridge	1879-1881	3 years
Miss Emily Tuckerman	1881	1 year
Mrs. L. Tuckerman	1874-1875	2 years
Mrs. Paul Tuckerman	1920-1923	4 years
Mrs. J. K. Van Rensselaer	1889	1 year
Mrs. Francis White	1936	1 year — still serving
Mrs. J. M. White	1880-1882	3 years
Mrs. Royal Whitman	1909	1 year
Mrs. John L. Wilkie	1903-1907	5 years
Mrs. Robert Winthrop	1890-1891	2 years
Mrs. C. M. Woodbury	1880-1882	3 years
Mrs. Robert Woodworth	1874-1877	4 years
Mrs. Robert Woodworth	1881-1887	7 years } 13 years
Mrs. Robert Woodworth	1891-1892	2 years }
Miss Woolsey	1874	2 years
Dr. W. Gill Wylie	1874-1875	2 years
Miss Young	1884-1888	5 years

OFFICERS

A list of Members who have served as Officers of the Board of Managers since 1874.

Chairman

Mrs. William H. Osborn	1874	1 year
Mrs. Alexander Hamilton	1875-1876	2 years

Honorary President

Mrs. W. Preston Griffin	1905-1915	11 years
-------------------------------	-----------	----------

President

Mrs. Alexander Hamilton	1876-1879	4 years
Mrs. David Lane	1880-1882	3 years
Mrs. W. Preston Griffin	1883-1904	22 years
Mrs. W. Church Osborn	1905-1936	32 years — continues in office

Vice-President

Mrs. Joseph Hobson	1876-1883	8 years
Mrs. William H. Osborn	1884-1893	10 years
Mrs. Robert Huntington	1894-1918	25 years
Mrs. Whitelaw Reid	1921-1931	11 years
Mrs. Linzee Blagden	1932-1934	3 years

1st Vice President

Mrs. Linzee Blagden	1919	1 year
Mrs. Whitelaw Reid	1921	1 year

2nd Vice President

Mrs. William S. Rainsford	1912-1919	8 years
Mrs. Linzee Blagden	1920-1931	12 years
Miss Louise M. Iselin	1932-1936	5 years — continues in office

Executive Vice President

Mrs. Linzee Blagden	1935-1936	2 years — continues in office
---------------------------	-----------	-------------------------------

Secretary

Mrs. Robert Woodworth	1874-1877	4 years
Mrs. Henry G. Chapman	1878	1 year
Miss Harriet D. Fellowes	1878-1880	3 years
Mrs. Robert Woodworth	1881	1 year
Miss E. Fish	1882-1883	2 years
Mrs. Robert Woodworth	1884	1 year
Mrs. Theodore Cuyler	1885-1892	8 years
Mrs. William H. Osborn	1893-1902	10 years
Mrs. W. Church Osborn	1903-1904	2 years
Mrs. William S. Rainsford	1905-1911	7 years
Mrs. Richard Mortimer	1912-1914	3 years
Mrs. Linzee Blagden	1915-1918	4 years
Mrs. Franklin C. Hoyt	1919	1 year
Mrs. William S. Rainsford	1920-1922	3 years

Miss Louise M. Iselin	1922-1927	6 years
Mrs. John Elliott	1928	1 year
Mrs. Winthrop W. Aldrich	1929-1936	8 years — continues in office

Recording Secretary

Mrs. E. N. Crosby	1876-1877	2 years
Miss Ed. Binninger	1878-1879	2 years
Miss F. Redmond	1880-1881	2 years

Treasurer

Mr. Henry G. Stebbins	1875-1876	2 years
Mrs. Charles Tracy	1877-1878	2 years
Mr. Amos H. Trowbridge	1879-1881	3 years
Mr. John C. Eno	1882-1884	3 years
Mr. George Montague	1885-1894	10 years
Mr. Charles B. Fosdick	1895-1897	3 years
Mr. James Stillman	1898-1905	8 years
Mrs. Elliot Benedict	1906-1920	15 years
Mrs. Richard Mortimer	1921-1923	3 years
Mrs. J. Lloyd Derby	1924-1925	2 years
Mrs. J. Howland Auchincloss	1926-1935	10 years
Mrs. George S. Franklin	1936	1 year — continues in office

Assistant Treasurer

Miss E. P. Perkins	1875-1876	2 years
Miss E. P. Perkins	1885-1889	5 years
Mrs. Eliot Benedict	1903-1905	3 years
Mrs. Richard Mortimer	1919	1 year
Miss Edna Barger	1920-1922	3 years
Mrs. J. Lloyd Derby	1923	1 year
Mrs. J. Peter Hogue	1924-1926	3 years
Miss Elizabeth S. Hoyt	1924	1 year
Mrs. Tucker Bispham	1927-1930	4 years
Mrs. Lansing Reed	1930	1 year
Mrs. Harry Forsythe	1932-1934	3 years
Bank of New York & Trust Co...	1932-1936	5 years — continues in office
Mrs. George S. Franklin	1935	1 year
Mrs. J. Foster Dulles	1936	1 year — continues in office

2nd Assistant Treasurer

Mrs. J. Lloyd Derby	1922	1 year
Mrs. Bayard Dominick	1925	1 year

Honorary Members

Mrs. James H. Benedict	1913-1916	4 years
Miss Harriet D. Fellowes	1913-1919	7 years
Mrs. Robert Huntington	1919	1 year
Mrs. Morris K. Jessup	1913-1914	2 years
Mrs. C. Grant La Farge	1934-1936	3 years
Mrs. Alexander Lambert	1935-1936	2 years
Miss Anna Lusk	1928-1936	9 years
Mrs. George B. McClellan	1926-1936	11 years
Mrs. William M. Polk	1918-1936	19 years

Mrs. William S. Rainsford	1935-1936	2 years
Miss Louise Lee Schuyler	1913-1926	14 years
Mrs. Francis M. Scott	1917-1936	20 years
Miss Euphemia Van Rensselaer ..	1912-1914	3 years

Superintendents of the Training School

Miss Helen Bowdin	1875-1876	2 years
Miss E. P. Perkins	1877-1888	12 years
Miss Agnes S. Brennan	1889-1902	14 years
Miss Jane A. Delano	1903-1907	5 years
Miss Annie W. Goodrich	1908-1910	3 years
Miss Clara D. Noyes, R. N.....	1910-1916	7 years
Miss Amy M. Hilliard, R. N.....	1917-1919	3 years
Miss Carrie J. Brink, R. N.....	1920	1 year
Miss Katherine C. DeLong, R. N..	1921-1924	4 years
Miss Marion Rottman, M. A., R. N.	1925-1934	10 years
Miss B. E. Edwards, B. S., R. N..	1935-1936	2 years — continues in office

The New York Academy of Medicine

DUE IN TWO WEEKS UNLESS RENEWED

NOT RENEWABLE AFTER 6 WEEKS

[illegible]



EHRMAN MEDICAL LIBRARY-NYU MEDICAL CTR.



3 5090 0027 7759 7